Looking back –
Achievements in 2009-2010

The Foundation successfully delivered on all commitments made in its 2009-2010 Business Plan.
Selected fifteen new 2010 Trudeau Scholars

a $2.7 million commitment over up to four years to support a group of fifteen outstanding Canadian and foreign Ph.D. students actively engaged in their fields and expected to become leading national and international figures. This year, the Foundation funded 64 Scholars.
Appointed four 2010 Trudeau Fellows

including a first national Visiting Trudeau Fellow — an investment of 900,000 over three years in four outstanding Canadians – three academics and one intellectual from the arts — who have set themselves apart through their research achievements, creativity, and social commitment. This year, the Foundation supported fourteen Fellows.
Appointed ten 2010 Mentors offering $350,000 for eighteen months to ten highly accomplished Canadians from diverse backgrounds who have been paired with 2008 Trudeau Scholars to help them connect with policy networks. Twenty Mentors were enrolled in the Mentoring program this year.
Held eight major Public Interaction events, in addition to six other events organized by Trudeau community Members or with other external partners and sponsored by the Foundation.
In addition, we:

Sustained our knowledge dissemination efforts

Continued to implement the 2009 Distinguished Review Panel’s recommendations
Streamlined our governance process

Developed a new Strategic Plan for 2010-2015

Adopted a sound and actionable fundraising strategy

Stepped up discussions with Canadian universities

Improved the traceability of the Foundation’s spending

Made adjustments to personnel
2010 Expenses

Scholarship Program
$1,795,070
29%

Public Interaction Program
$1,345,215
22%
Fellowship Program  
$1,082,416  
17%

Planning and Administration  
$769,707  
12%

Program Delivery  
$671,797  
11%

Investment Counsel Fees  
$379,988  
6%

Mentorship Program  
$212,178  
3%
Investments as at August 31st (market value)
$155,609,113
2010

$151,649,658
2009

$147,301,177
2008
Looking forward
Looking forward –
What is coming up in 2010-2015

Marking a new step in its existence, the Foundation has tabled its second strategic plan this year. The new Strategic Plan for 2010-2015 proposes a series of strategic initiatives based on consultation with our stakeholders. Initial steps in the creation of the plan established four guiding principles – our four I’s – to inform all new strategic initiatives for the Foundation.
Independence in programs consistent with the highest levels of intellectual enterprise and innovation.

This is notably reflected in the Foundation’s governance. This year for instance, the Foundation renewed part of its board, bringing in well-respected leaders from the business world, law, and academia who will act as directors with diligence and rigor, to sustain and reaffirm the autonomy of our essential organization.
Integrity in operations and governance to assure funders, supporters, and members of the community of the validity of the Foundation’s purposes.

This principle achieves its full expression in the rigorous selection processes preceding the naming of Trudeau Scholarships, Fellowships and Mentorships. It is with the invaluable help of independent external review panels that the Foundation is able to attract and select the best candidates.
Internationalization of the Foundation programs and activities to help ensure that Canadian innovation in the social sciences and humanities is the equal of the world’s best.

This year again, the Foundation invested in international outreach. The organization of events in Paris (on research archives) and New York (on immigration and refugees), and redoubled efforts to reach foreign universities to propose potential Scholars added to the ongoing activities of the Trudeau community members on the international scene.
A relentless focus on innovative ideas as the ultimate aim of the Foundation’s many activities.

Ideas and innovation in literature, social sciences and humanities are at the centre of the Foundation’s public purpose and are a leitmotiv to the Trudeau community members. The growing network nurtured by the Foundation embodies the actual purpose of acquiring, transferring, and exchanging knowledge with other researchers, creators, decision makers and the public at large. Our Trudeau Scholars, Fellows and Mentors are lively examples of that aim.
An independent and non-partisan Canadian charity, the Pierre Elliott Trudeau Foundation was established in 2001 as a living memorial to the former Prime Minister by his family, friends, and colleagues. In 2002, the Government of Canada endowed the Foundation with a donation of $125 million following a unanimous vote in the House of Commons. In addition, the Foundation benefits from private sector donations in support of specific initiatives. Through its Scholarship, Fellowship, Mentorship and Public Interaction programs, the Foundation supports outstanding individuals who make meaningful contributions to critical social issues. Our charitable registration number is 895438919RR0001.
Through our growing community, we actively encourage talented individuals to develop audacious proposals, to set and achieve ambitious goals, and to interact with and teach as many people as possible. The best ideas emerge when individuals from different generations and different disciplines focus on a problem together, when technical, scientific and policy innovators are informed by outstanding communicators in bioethics, geography, history and the law, and when new patterns of human behaviour are revealed and deep cultural understanding achieved.

Our distinctive organization is devoted to the delivery of four core programs: three funding programs targeted towards Scholars, Fellows and Mentors, and a Public Interaction Program, intended to achieve knowledge acquisition, transfer, and exchange among our program beneficiaries and the public. The Foundation’s annual activity cycle revolves around these four main programs.

Our programs are structured around the following four themes, chosen to reflect the interests of the Late Right Honourable Pierre Elliott Trudeau and areas of critical importance to Canada and Canadians:

→ Human Rights & Dignity
→ Responsible Citizenship
→ Canada in the World
→ People and their Natural Environment
Making a difference –
Moving forward

Following extensive consultation, the Board adopted a new strategic plan for 2010-2015 confirming that the Foundation’s primary purpose is to encourage and create a durable, active and influential network of policy makers, public intellectuals and civically engaged scholars in the social sciences and humanities.
Our collective goal is to serve as a source of important ideas and knowledge transfer on issues that make a difference to Canadian citizens and Canadian public life. Four guiding principles emerge from the strategic plan: (1) Independence of the Foundation and its programs, consistent with the original purpose of our organization, to make a distinct contribution to Canadian society, (2) A relentless focus on innovative ideas as the ultimate aim of the Foundation’s many activities, (3) Internationalization of the Foundation programs and activities to help ensure that Canadian innovation in the social sciences and humanities is the equal of the world’s best, (4) Integrity in both operations and governance, so that supporters, funders and members of the community may have full assurance of the Foundation’s value and validity.

We will be introducing new initiatives which will include new thematic Scholarships with partner universities, annual international and national Visiting Fellowships and a new communication and public engagement strategy. As well, we intend to develop a groundbreaking program of Trudeau Network Projects.

Former Mentors, Fellows and Scholars will be encouraged to form a “Trudeau Foundation Society” to support the projects and the dissemination of innovative ideas.

All of these initiatives will require additional funding, as will the organizational capacity required to support them.

I have every confidence in the Foundation’s future, particularly since the President has agreed to continue to lead the organization. Dr. Forest has been instrumental in ensuring the Foundation and its programs achieve relevance, depth and visibility over the last four years. The Board of Directors looks forward to working with him during the exciting next phase of its development. We are also counting on the support of all members of the Trudeau community — past and current Scholars, Fellows and Mentors, Foundation Members and Directors, staff, volunteers and friends. Moving forward together, the Foundation will continue to foster creative thinkers, deliberating crucial issues whose work makes a difference in the lives of us all.

Roy L. Heenan O.C., Ad.E.
Chairman of the Board of Directors
What really counts

The Foundation is in better shape than ever. The reputation of our programs is firmly established. We enjoy increasingly widespread recognition, not only in Canada but abroad. Our ever-expanding community now reflects an intellectual horizon as broad and rich as the most beautiful landscapes of our country. I am proud to add that the prudent management of the resources entrusted to us ten years ago has allowed us to maintain excellent financial health. The unfailing dedication of the Foundation staff has done the rest.
What really counts, at the end of the line, is the network of contacts and viewpoints that the Pierre Elliott Trudeau Foundation has managed to forge, year after year. There is now a very dense and fertile “Trudeau” network comprised of the two hundred and twenty-some people the Foundation has supported since its creation. There is also a wider network, with constantly changing boundaries, made up of all our colleagues, friends, and contributors all around the world.

Among the challenges awaiting us in the years ahead, I cannot think of anything more important than maintaining this dual network and putting it to good use to identify and formulate solutions to the major problems facing our society and our era. The Foundation will continue to gather the most brilliant minds around its programs, but it must also embark on a process to resolutely support the exchange of information, knowledge and points of view.

I am often asked whether there are other organizations like the Pierre Elliott Trudeau Foundation, and I always say no. I humbly believe that we have invented something new. There are others that match curious, engaged young people with experienced practitioners, and still others that seek to narrow the gap between the world of research and the world of policy. But our approach is unique because it seeks to surmount both the barrier of generations and the barrier of practice.

We still have a lot to do, of course. Ideas are our passion, but we especially love to see them come to fruition, in the emergence of new organizations, new opinion trends, or enlightened collective choices. The vocation of the wider Trudeau network is to become a crucible where innovation takes shape. You are cordially invited to join us to meet other seeking spirits examining these essential questions.

Pierre-Gerlier Forest Ph.D., FCAHS
President
Trudeau Scholars are outstanding doctoral candidates, renowned for their creativity, daring multidisciplinary approach, and public engagement. Driven by a strong desire to develop innovative ideas and concepts that will have a positive impact on society, they are tomorrow’s influencers. The research projects of the following three 2010 Scholars are telling examples of their vision and contribution to society.
Émilie Raymond, doctoral candidate in social work at McGill University, is interested in the citizen participation of older people, a growing topic in today’s society. Combining her experience as a researcher and community organizer, she works with a group of disabled seniors to find out whether they really have access to the different decision-making spaces. “We often treat older people as one homogenous group, which is not the case. I am using my research precisely to ensure that all senior citizens, regardless of their physical or economic situation, actively take part in policy making and the public debates promised to them, and that they feel empowered.”

Joël Thibert is asking how governments can facilitate the implementation of urban environmental policies in the North American context. In addition to his doctoral research experience in public policy at Princeton University, Joël worked as an urban planning project manager for Quartier international de Montréal, an experience that convinced him that the problem faced by Montreal and many other cities is not one of vision but one of governance. “What I am suggesting with my research is to rethink the cities’ governance approach, so that urban territory is managed in a way that is not only administrative but based on concrete environmental issues.” The results of his work could be used by medium-size cities in Quebec, elsewhere in Canada and around the world.

A lawyer and doctoral candidate in criminology at Simon Fraser University, Michelle Lawrence examines the judicial treatment of individuals found to have committed crimes while in a state of mental disorders induced by drugs and alcohol, where intoxication was voluntary. “Preliminary research suggests a high degree of inconsistency in the application of the law in these cases, as well as potential Charter violations. These cases are expected to rise in number, given the popularity of psychoactive substances, and put added strain on our criminal justice system.” Michelle’s research, once complete, will offer a new perspective to Canadian law practitioners and public health professionals, and could be applied in many other countries facing similar challenges.
Up to fifteen Scholarships are awarded each year to support doctoral candidates pursuing research into compelling present-day concerns that touch on one or more of the four Foundation themes. The Scholars are highly gifted individuals who are actively and concretely engaged in their fields and expected to become leading national and international figures. Trudeau Scholars are encouraged to work with Trudeau Mentors and Fellows. Interaction with the Trudeau community, non-academic spheres and the general public is an essential aspect of the Scholarship program.

→ 197 nominations were examined in the 2010 selection process

→ The 2010 call for nominations opened in October 2009 and closed in January 2010

→ Canadian and foreign students applied through their universities

→ Universities could submit 6 to 8 of their best students to the competition

→ Pre-selection and interviews are conducted by external review panels

→ 15 Scholars were appointed in 2010

→ Scholars were announced by press release on May 13, 2010

→ 2010 Scholarships started on September 1, 2010

→ The annual value is up to $60,000 per Scholar (including an annual travel allowance of $20,000) for up to four years
“The influence and reputation of Trudeau awards is constantly growing, and it is clear that the experience of a Trudeau Scholarship has a positive effect on the lives and careers of Scholars. In order to increase the number of Scholarships awarded to promising doctoral candidates, the Foundation will create new Scholarships focusing on its four themes, in partnership with universities.”

- Excerpt from the 2010-2015 Strategic Plan
Karina Bennessaiah  
Geography,  
Arizona State University  
Karina is studying how people living in the coastal communities of Central America adapt to environmental and climate change.

François Bourque  
Epidemiology,  
King’s College London  
François is exploring social determinants of mental health in migrant and ethnic minority groups.

Rosalind Raddatz  
Political Science,  
University of Ottawa  
Rosalind is questioning the social, political and economic viability of the recent peace process in Sierra Leone and Liberia.
Émilie Raymond
Social Work, McGill University

Émilie is seeking to facilitate the empowerment and participation of seniors in public debates and policies.

Adolfo Agundez Rodriguez
Education, Université de Sherbrooke

Adolfo is developing tools to introduce children to the ethics of responsible consumption.

Simon Thibault
Communication, Université Laval, and Sorbonne Nouvelle (Paris 3)

Simon is reviewing international investments in media reform in the war-ridden societies of Kosovo and Bosnia and Herzegovina.

Joël Thibert
Public Policy, Princeton University

Joël is asking how we could support the efforts of cities to develop sound environmental policy.
Nathan Bennett  
Geography,  
University of Victoria  
Nathan is asking whether protecting the marine areas of Thailand can make a positive effect on the employment and livelihood of local communities.

Amanda Clarke  
Information, Communication and Social Science,  
University of Oxford  
Amanda is looking at online citizen political engagement and particularly at how policy decisions in Canada are shaped by the input from e-consultations.

Libe Garcia Zarranz  
English and Film studies,  
University of Alberta  
Libe is interested in how women writers advance our understanding of individuals and groups living at the margins of Canadian society.

Lisa Kelly  
Law, Harvard University  
Lisa aims to ensure that Canadian law includes children’s and adolescents’ rights and interests.
Michelle Lawrence
Criminology, Simon Fraser University
Michelle is interested in the judicial treatment of individuals who commit crimes under the influence of mental disorders and substance use.

Scott Naysmith
Social Policy, London School of Economics and Political Science
Scott is examining how poultry farmers in Indonesia are coping with government interventions to contain avian influenza.

Leila Qashu
Ethnomusicology, Memorial University of Newfoundland
Leila is studying how Ethiopian women, while devoid of political power, successfully use musical rituals for conflict resolution.

Erin Tolley
Political Science, Queen's University
Erin is studying voter and media attitude toward politicians from visible minorities.
2009 Scholars

Martine August, University of Toronto
Jonas-Sébastien Beaudry, University of Oxford
Magaly Brodeur, Université de Montréal
Kathryn Chan, University of Oxford
Isabelle Chouinard, Université de Montréal
Simon Collard-Wexler, Columbia University
Christopher Cox, University of Alberta
Tamil Kendall, University of British Columbia
Jean-Michel Landry, University of California, Berkeley
Laura Madokoro, University of British Columbia
Lindsey Richardson, University of Oxford
Mark Lawrence Santiago, University of British Columbia
Jeremy Schmidt, University of Western Ontario
Lisa Szabo, University of Alberta
David Theodore, Harvard University

2008 Scholars

Maria Banda, University of Oxford & Harvard University
Jonathan Beauchamp, Harvard University
Andrée Boisselle, University of Victoria
Julia Christensen, McGill University
Lisa Freeman, University of Toronto
Xavier Gravend-Tirole, Université de Montréal & Université de Lausanne
Shauna Labman, University of British Columbia
Mark Mattner, McGill University
Daina Mazutis, University of Western Ontario
Nicholas Rivers, Simon Fraser University
Irvin Studin, York University
William Tayebwa, Concordia University
Christopher Tenove, University of British Columbia
Alberto Vergara Paniagua, Université de Montréal
Lilia Yumagulova, University of British Columbia
2007 Scholars

Alexander Aylett, University of British Columbia
Sherri Brown, McMaster University
Elaine Craig, Dalhousie University
Lucas Crawford, University of Alberta
Jessica Dempsey, University of British Columbia
Sarah Kamal, The London School of Economics and Political Science
Kristi Kenyon, University of British Columbia
Joshua Lambier, University of Western Ontario
Jennifer Langlais, Harvard University
Myles Leslie, University of Toronto
Leah Levac, University of New Brunswick
Jason Morris-Jung, University of California, Berkeley
Emily Paddon, University of Oxford
Geneviève Pagé, Université de Montréal
Kate Parizeau, University of Toronto

2006 Scholars

May Chazan, Carleton University
Dawnis Kennedy, University of Toronto
Samuel Spiegel, University of Cambridge
Former Scholars

Caroline Allard, Université de Montréal (2003)
Michael Ananny, Stanford University (2006)
Catherine Bélair, Université Laval (2006)
Jay Batongbacal, Dalhousie University (2003)
David R. Boyd, University of British Columbia (2005)
Jillian Boyd, University of Toronto (2004)
Christine Brabant, University of Sherbrooke (2006)
Marie-Joie Brady, University of Ottawa (2005)
Ken Caine, University of Alberta (2004)
Caroline Caron, Concordia University (2005)
Kevin Chan, Harvard University (2005)
Astrid Christoffersen-Deb, University of Oxford (2005)
Colleen M. Davison, University of Calgary (2004)
Nora Doerr-MacEwen, University of Waterloo (2004)
Lilith Finkler, Dalhousie University (2005)
Pascale Fournier, Harvard University (2003)
Julie Gagné, Université Laval and École des hautes études en sciences sociales (2003)
Margarida Garcia, Université du Québec à Montréal (2004)
Ginger Gibson, University of British Columbia (2003)
Rajdeep Singh Gill, University of British Columbia (2006)
Christian Girard, Université de Montréal (2005)
Lisa Helps, University of Toronto (2006)
Kate Hennessy, University of British Columbia (2006)
Robert Huish, Simon Fraser University (2004)
Fiona Kelly, University of British Columbia (2005)
Alenia Kysela, University of Toronto (2004)
Patti-Ann LaBoucane-Benson, University of Alberta (2004)
Alexis Lapointe, Université de Montréal and Paris X Nanterre (2006)
Robert Leckey, University of Toronto (2003)
Jason Luckerhoff, Université du Québec à Trois-Rivières (2006)
David Mendelsohn, McGill University (2004)
Amy Z. Mundorff, Simon Fraser University (2005)
Prateep Nayak, University of Manitoba (2006)
Robert Lee Nichols, University of Toronto (2003)
Alain-Désiré Nimubona, HEC Montréal (2004)
Taylor Owen, University of Oxford (2006)
Rebecca Pollock, Trent University (2004)
Vincent Pouliot, University of Toronto (2005)
Karen Rideout, University of British Columbia (2004)
Meredith Schwartz, Dalhousie University (2006)
Aliette Frank Sheinin, University of British Columbia (2005)
Anna Stanley, University of Guelph (2003)
Emma J. Stewart, University of Calgary (2005)
Sonali Thakkar, Columbia University (2005)
Sophie Thériault, Université Laval (2003)
Grégoire Webber, University of Oxford (2004)
Trudeau Fellows are highly respected Canadian intellectuals renowned for their vision and their creativity, with the drive and ability to undertake society’s most pressing challenges. They contribute to the growth and visibility of an amazing community of creators and researchers involved in an impressive diversity of fields, providing them with opportunities to share their knowledge and experience.
Janine Brodie, 2010 Trudeau Fellow, is a renowned researcher recognized for her academic leadership in the fields of political economy and social governance. Her work focuses on understanding poverty in our society, and particularly on developing and implementing strategies that will bridge the gap between rich and poor at the local and national levels. “The Trudeau Fellowship affords me the resources and time to study this remarkable living laboratory of innovative policy thinking and institutional change. Most specifically, it will enable me to travel to provincial capitals to interview key governmental and non-governmental social policy networks, and bring together researchers and experts to engage in a dialogue on poverty and social policy through national and international conferences.”

Professor Sujit Choudhry, 2010 Trudeau Fellow, is one of Canada’s leading scholars in comparative constitutional law and a sought-after Canadian and international public policy development advisor. As Scholl Chair at the University of Toronto’s Faculty of Law, his research focuses on providing constitutional advice for peaceful resolution in civil war-ridden countries. “Canadian expertise in post-conflict constitution-making is increasingly in demand at the moment, but additional funding is needed for Canada to keep developing this expertise and export it. The Trudeau Fellowship will allow me to build a Centre of Excellence with a unique educational component tailored to the needs of academic experts as well as practitioners, positioning Canada as a leader in this field.”
Up to five Fellows are chosen each year in recognition of outstanding achievement, innovative approaches to issues of public policy, and commitment to public engagement. The Foundation provides support that allows the Fellows to make extraordinary contributions in their fields through leading-edge research and creative work. As the Fellowship program grows, the Fellows build a network of imaginative people working together from a variety of perspectives to address fundamental social and policy issues.

From ideas to public policy

The 2010 call for nominations for the four regular Trudeau Fellowships opened in September and closed in November 2009.

The 2010 call for nominations for the first national Visiting Trudeau Fellowship opened in October and closed in December 2009.

Nominations were submitted by a list of more than 300 eminent nominators, in Canada and abroad, including all Canadian University Presidents.

Nominations for 63 Canadian candidates were examined in the Trudeau Fellowships selection process.

9 nominations were examined in the inaugural national Visiting Trudeau Fellowship selection process.

The Fellows were selected by an external committee of peers.

4 Fellows were appointed in 2010.

The four Fellows were announced at a formal announcement reception in Toronto on September 28, 2010 and through a press release.

Their mandate began in June 2010 and will end in May 2013.

Overall value per Fellow: $225,000 over three years.
“The Fellows’ reputation and leadership are unquestionable assets for the Trudeau community. In that regard, the Foundation plans to award an additional Fellowship, ensuring that national and international Visiting Fellowships get awarded annually. In addition to the diversity of the awards, the Fellows’ responsibilities toward the Trudeau programs will increase. Their role will involve a more practical aspect in order to facilitate the implementation of Trudeau Networks Projects.”

- Excerpt from the 2010-2015 Strategic Plan
Janine Brodie

Professor, Department of Political Science, University of Alberta

Professor Brodie's career is dedicated to the understanding of poverty in our society. Through her work, she endeavours to identify tools that will effectively reduce poverty and social inequalities at both local and national levels.
Sujit Choudhry

Professor, Faculty of Law, University of Toronto

A highly respected Canadian scholar specializing in constitutional law, Choudhry strives to provide counsel for peaceful resolution in civil war-ridden societies.

Alain-G. Gagnon

Professor, Department of Political Science, Université du Québec à Montréal

Gagnon works to bring justice and stability to the management of national and cultural diversity within federal systems, including Canada’s.

Steven Loft

Artist and curator, Visiting Trudeau Fellow, Ryerson University

A well-known figure of contemporary art in Canada, Mr. Loft will be a Visiting Trudeau Fellow at the Ryerson Gallery and Research Centre. Mr. Loft’s work addresses issues of cultural identity, human rights, and communication, and provides new perspectives on Indigenous art and cultural discourse.
2009 Fellows

Isabella C. Bakker, York University
Clare Bradford (Deakin University, Australia), Visiting at University of Winnipeg
Beverley Diamond, Memorial University of Newfoundland
Simon Harel, Université du Québec à Montréal
Jeremy Webber, University of Victoria

2008 Fellows

François Crépeau, McGill University
Kathleen Mahoney, University of Calgary
John Robinson, University of British Columbia
Rosemary Sullivan, University of Toronto
Guy Vanderhaeghe, University of Saskatchewan / St. Thomas More College

2007 Fellows

William D. Coleman, University of Waterloo
Eric Helleiner, University of Waterloo
Shana Poplack, University of Ottawa
William E. Rees, University of British Columbia
Joseph Yvon Thériault, Université du Québec à Montréal

2006 Fellows

Constance Backhouse, University of Ottawa
John Borrows, University of Victoria
Jocelyn Létourneau, Université Laval
Barbara Neis, Memorial University of Newfoundland
Jennifer Welsh, University of Oxford

2005 Fellows

George Elliott Clarke, University of Toronto
Jane Jenson, Université de Montréal
Will Kymlicka, Queen’s University
Margaret Lock, McGill University
Philippe Poullaouec-Gonidec, Université de Montréal
2004 Fellows

Ann Dale, Royal Roads University
Roderick A. Macdonald, McGill University
Rohinton Mistry, writer
Donald Savoie, Université de Moncton
Daniel Weinstock, Université de Montréal

2003 Fellows

David Ley, University of British Columbia
Danielle Juteau, Université de Montréal
Janice Gross Stein, University of Toronto
James Hamilton Tully, University of Victoria
The Trudeau Mentorship
The Mentorship program is unique to the Foundation. Acclaimed authors, journalists, politicians, community organizers, and business men and women join the Trudeau community on the basis of their remarkable achievements and their commitment and willingness to share their knowledge and experience with young people starting out in their careers. Here, 2010 Trudeau Mentors Maria Campbell and Guy Berthiaume offer a glimpse into the way Trudeau Mentors provide professional context and a reality check for the research efforts of Trudeau Scholars.

Maria Campbell is a pioneer Métis writer, playwright, documentary filmmaker and teacher. For the past 40 years, she has advocated for Aboriginal rights and volunteered with women and children in crisis. She mentors Julia Christensen, a Ph.D. student in Geography at McGill University and 2008 Trudeau Scholar. “Julia and I are both writers and I knew our pairing would lead to a lot of inquiries. Julia’s work addressing homelessness in northern communities resonates with me personally, but I find it to be essential because the results of her research will have an impact on real people. Born and raised in the Northwest Territories, Julia is very familiar with the challenges faced by the northern people and places. What I hope to bring as a Mentor is a community work perspective, and most importantly, an Aboriginal perspective, to ensure that the cultural component is taken into account. I also plan to support her in making her research more accessible using popular writing, visual media, workshops and seminars.”

After two decades in leadership positions in research and higher education institutions, Guy Berthiaume is now Chair and CEO of the Quebec National Library and Archives. Dr. Berthiaume’s network encompasses the fields of public administration and international relations. “I thought my pairing with Xavier Gravend-Tirole, Ph.D. student in Theology and Science of Religion at Université de Montréal and Université de Lausanne, and 2008 Trudeau Scholar, was very clever. Although there are no obvious links between our respective fields of activity, I quickly sensed Xavier’s strong interest in the media. As a mentor, my role will be to help Xavier understand the relevance of his work in relation to other fields, most particularly the media, and provide him with the right platforms and contacts to communicate his knowledge effectively. This openness and desire to see intellectuals take part in public debates will come to life in a conference that we are currently developing on the importance of religion and the media, which will take place in the fall of 2011.”
Up to twelve Mentors are appointed each year. The Mentorship program is an innovative experiment that seeks to forge intellectual and personal bonds between renowned Canadians with extensive experience in public life and talented doctoral students. Mentors are drawn from an impressive array of professional backgrounds, including the arts, journalism, business, public service, the legal profession, research and advocacy. They enjoy a nationwide and international reputation based on achievements in their own particular field, and, most importantly, are able to introduce Trudeau Scholars to their networks.

→ The 2010 call for nominations opened in July and closed in September 2009
→ Nominations were submitted by a list of over 300 eminent nominators
→ 192 nominations were examined in the selection process of 2010 Mentors
→ The Mentors are selected by an external committee of peers
→ 10 Mentors were appointed in 2010
→ The Mentors were announced in a press release on February 1, 2010
→ Their mandate began in January 2010 and will end in June 2011
→ Each Mentor may receive a $20,000 honorarium and a $15,000 travel allowance
“The Foundation plans to increase the length of the Mentorship assignment from 18 to 24 months. With this extension, it is hoped that Scholars will have more time to benefit from their relationship with their Mentor, and that Mentors will take part more actively in Trudeau events and develop their role, more specifically with regards to the development of new Trudeau Network Projects.”

- Excerpt from the 2010-2015 Strategic Plan
Guy Berthiaume
Quebec

Currently Chair and CEO of the Quebec National Library and Archives after two decades at the apex of institutions of research and higher education in Quebec and France. His networks span research, public administration and international relations.
Edward Broadbent
Ontario
Former Professor, Member of Parliament and leader of the NDP, and founding President of Rights and Democracy, he is an expert in the theory and practice of policy-making, socially engaged and eager to share his knowledge with young minds.

Donald W. Campbell
British Columbia
Former Group President, CAE inc., Canadian Ambassador to Japan, and Deputy Minister, Foreign Affairs and International Trade, he wields extensive knowledge of international relations and business with Asia, in particular with Japan.

Maria Campbell
Saskatchewan
A pioneer Métis writer, broadcaster, playwright and filmmaker, she advocates for Aboriginal rights and has volunteered with women and children in crisis for over 40 years. She is a unique incarnation of perseverance, resilience and hope.
Roberta Jamieson  
Ontario  
The first woman from a First Nation in Canada to graduate from law school, former Ombudsman of Ontario and former Chief of the Six Nations of the Grand River, leader in race relations and conflict resolution, she is now President and CEO of the National Aboriginal Achievement Foundation.

Jim Judd  
Ontario  
As a seasoned, high-ranking public servant assigned to critical positions in Canada and abroad (Caracas, Washington), he handled various strategic issues such as national security, international trade, finance, and the oil industry. He is the former Executive Director of the Canadian Security Information Services.

Pierre Pettigrew  
Quebec  
An expert in international business, former politician and Federal Minister (Foreign Affairs, International Trade), he has led a distinguished career with success in both the public and private sectors, especially in matters of international economics and trade.
Edward Roberts  
Newfoundland and Labrador  
Actively involved in public and political issues for 50 years, he is a flagship figure in Newfoundland and Labrador, where he served as Lieutenant-Governor. His experience and interest in history and law make him an invaluable source of wisdom.

Guy Saint-Pierre  
Quebec  
Former CEO of SNC-Lavalin and former Quebec Minister of Education and Industry and Trade. His career bridges the business sector and the policy world, and his networks include many influential institutions.

Jodi White  
Ontario  
Former President of the Public Policy Forum, her leadership experience extends to journalism, politics, government, business and international affairs. She is active on the boards of a range of institutions and organizations involved in academics, arts, health and culture.
2009 Mentors

James Bartleman
Chuck Blyth
Renée Dupuis
Ivan Fellegi
Peter Harder
Misel Joe
Carolyn McAskie
Anne McLellan
Alanis Obomsawin
Nola-Kate Seymour

2008 Mentors

Dyane Adam
Robert Fowler
Sylvia D. Hamilton
Janice MacKinnon
Louise Mailhot
Larry Murray
Alex Neve
Monica Patten
Raymond A. Speaker

2007 Mentors

Lloyd Axworthy
Ken Battle
Monique Bégin
Elizabeth Davis
Ursula Franklin
Huguette Labelle
Gordon Smith

2006 Mentors

Margaret Catley-Carlson
Raymond Chrétien
Arthur Hanson
Frank Iacobucci
Donald Johnston
Gregory P. Marchildon
David Morley
Stephanie Nolen
Sheila Watt-Cloutier
2005 Mentors
Paul Heinbecker
Irshad Manji
Judith Maxwell
Elizabeth May
Morris Rosenberg
Roméo Saganash
Jeffrey Simpson
Ken Wiwa

2004 Mentors
Louise Arbour
Allan Blakeney
Elizabeth Dowdeswell
Yves Fortier
Michael Harcourt
Judith Maxwell
Ken Wiwa
Over the last year, the Foundation’s Public Interaction Program reached another level thanks to the quality of its speakers, innovative ideas and formats, and the development of new international networks. Of course, the sixth annual conference on public policy on Canadian Cities and the Public Sphere, held in Ottawa in November 2009, comes to mind. This major PIP event provided opportunities to explore innovative ideas such as integrating art in 21st-century urban planning practices, a concept presented by Cynthia Ghorra-Gobin, Research Director at the CNRS. The annual conference also caught the attention of Tree Hugger, one of the main Web 2.0 influencers in environmental and sustainable development, who covered the event in real-time through its different channels.
The Trudeau Lectures, for instance the ones by Rosemary Sullivan and Guy Vanderhaeghe, and the seminars held in Paris and New York are events that highlight the importance of the PIP in gathering the most creative minds and transferring knowledge and ideas. Discussing the influence of biographies and historical novels on our recollection of past events and our ability to transfer it to the current context, writers Sullivan and Vanderhaeghe demonstrated how the creative process triggers our understanding of a specific context and creates the distance necessary for the advancement of our public policies and institutions.

The Paris and New York seminars provided opportunities for the Foundation to foster new international partnerships. The New York event was particularly important in that regard, enabling the Foundation to access the prestigious circle of United Nations organizations and to distinguish itself through short presentations and in-depth discussions, a dynamic approach welcomed by all participants.
The Public Interaction Program (PIP) is the centrepiece that brings the three grant-giving programs together. The PIP events and the travel and research allowance provide unique opportunities to learn and exchange research, ideas and proposals that focus on specific questions, and to share relevant knowledge with colleagues from different disciplines and varied life and cultural backgrounds. The structure of our programs allows leading-edge researchers and Fellows, upcoming Ph.D. Scholars and practical-minded Mentors to bring their expertise together to make the exchange and transfer of knowledge a reality.

The PIP comes to life through four major annual Trudeau events. In addition, members of the Trudeau community are encouraged to organize PIP events on major public policy issues that affect Canadians and global society. Finally, we collaborate with other institutions and organizations to advance discussions in wider fields.

- Purpose: knowledge acquisition, knowledge transfer, and knowledge exchange
- Number of events organized in 2009-2010: 14
- Total attendance at events this year: 1,075
“The Foundation will develop a communications strategy to support new activities organized as part of the Public Interaction Program – a strategy built on two axes that will position the Annual Conference on Public Policy as an important event in the intellectual and public Canadian landscape, as well as promote the quality experience offered by the Foundation and its four themes. These strategic efforts will provide opportunities for the PIP to strengthen and diversify its events, and enable the Trudeau community to be perceived as an incubator of crucial ideas.”

- Excerpt from the 2010-2015 Strategic Plan
2009-2010 events hosted by the Foundation
“Dealing with Migrations as a Test for Our Democracies”

Trudeau Lecture by Professor François Crépeau (McGill University), 2008 Trudeau Fellow
October 20, 2009 — Winnipeg, Manitoba

The University of Winnipeg was the ideal venue to start our second series of Trudeau Lectures. 2008 Trudeau Fellow and McGill Professor François Crépeau spoke of migrants’ rights to a crowd of more than 70 participants, including University President Lloyd Axworthy – a former Trudeau Mentor – and representatives of the Canadian Museum for Human Rights. He stated that our complex societies are made stronger through immigration: our cultures and collective narratives are deeply influenced by it, though they do not necessarily recognize this. He claimed that, as a constant of civilization, mobility should become a right. The content of this lecture is published in the second volume of the Trudeau Foundation Papers.

“Canadian Cities and the Public Sphere: Rethinking the Urban Commons”

Annual Trudeau Conference on Public Policy
November 19-21, 2009 — Ottawa, Ontario

With more than 250 registered participants – 65% of them from outside the Trudeau community – the Conference on Canadian Cities in Ottawa was the Foundation’s most widely attended event to date. Delegates appreciated the mix of keynote addresses, panel sessions, and respectful dialogue that took place on a variety of complex topics related to the city and urban societies. A number of participants reported that the event changed their perspective on the issue.

The opinion poll on life in the cities drew attention from many online and print news outlets in the country, such as The Toronto Star, The Ottawa Citizen, The Gazette, and other CanWest outlets. Trudeau Fellow John Robinson, a keynote speaker at the event, was also profiled in the Financial Post’s “Smart Shift” series.
Trudeau Mentors-Scholars Retreat

January 26-28, 2010 — Orford, Quebec

With an opening lecture by James Mitchell (Sussex Circle) and a closing lecture by André Pratte (La Presse), the Retreat provided over 60 participants, including 15 Mentors, with invaluable opportunities to discuss the link between research, ideas and public policies. The newly appointed 2010 Mentors in attendance clearly enjoyed meeting with their Scholars and reconnecting with old friends and former colleagues among the Mentors. The Mentors were formally announced on February 1 on the Foundation website, by email to its network, and by press release.

“Confessions of a Biographer: Is Fact Stranger than Fiction?”

Trudeau Lecture by Professor Rosemary Sullivan (University of Toronto), 2008 Trudeau Fellow
January 27, 2010 — Sherbrooke, Quebec

The Foundation combined the Retreat with one of the Trudeau Lectures. In this case, 2008 Trudeau Fellow, University of Toronto professor and writer Rosemary Sullivan shared her writing experience about some of the most outstanding writers and artists of the 20th century. Her presentation proved that fact can indeed sometimes be stranger than fiction. Her lecture at Sherbrooke University culminated with a film summarizing her latest book, Villa Air-Bel, and exploring efforts made to help artists persecuted by the Nazi Regime to flee France to safety. The lecture is available as part of the second volume of the Trudeau Foundation Papers.
“Apprehending the Past: History versus the Historical Novel”

Trudeau Lecture by Canadian author Guy Vanderhaeghe (University of Saskatchewan), 2008 Trudeau Fellow
February 16, 2010 — Fredericton, New Brunswick

The third Trudeau Lecture of this series, held at the University of New Brunswick in Fredericton, was a resounding success. Writer and Trudeau Fellow Guy Vanderhaeghe’s presentation on “Apprehending the Past: History versus the Historical Novel” brought together an audience of more than 130 participants who filled the auditorium of the University’s Wu Centre. Guy Vanderhaeghe was warmly welcomed by the University, which also organized a luncheon with 30 graduate students and faculty members, and a lunch in his honour with University President Dr. Eddie Campbell. A written version of this lecture appears in the second volume of the Trudeau Foundation Papers.

“On Beyond Zebra: Being Undisciplined in Support of Sustainability”

Trudeau Lecture by Professor John B. Robinson (University of British Columbia), 2008 Trudeau Fellow
March 3, 2010 — Toronto, Ontario

The fourth Trudeau Lecture of this series was held at Ryerson University, in downtown Toronto. More than 80 people listened to Trudeau Fellow John Robinson outline his suggestion of being undisciplined in support of sustainability. Ryerson President Dr. Sheldon Levy welcomed the public, and Trudeau Mentor Ursula Franklin introduced the speaker. John Robinson also enlightened a group of some 20 students and staff during a luncheon discussion earlier the same day, describing the advances Ryerson could make to increase public awareness and interest in this matter. The geography department organized a dinner in honour of the speaker, attended by a dozen faculty members and university officials. The content of this lecture is included in the second volume of the Trudeau Foundation Papers.
Over 115 registered participants discovered Saskatoon during the four days of the Trudeau Summer Institute. The mix of seminars, discussions of position papers, and roundtables on “Creativity and Public Policies” was complemented by cultural trips to Batoche National Heritage Site and Wanuskewin Park. Playwright René-Daniel Dubois delivered an inspiring speech at a festive dinner held at the Mendel Art Gallery. Guest speakers such as Roy Romanow, Steven Lewis, Shari Graydon, John English, Daniel Poliquin, and Duncan Cameron also enlightened the participants with their thoughts. A number of collaboration projects were discussed by Trudeau Fellows, Scholars and Mentors.

“Creativity and Public Policy”
Trudeau Summer Institute
May 17-21, 2010 — Saskatoon, Saskatchewan

“What is Justice?”
Trudeau Lecture by Professor Kathleen Mahoney (University of Calgary), 2008 Trudeau Fellow
June 3, 2010 — Montreal, Quebec

Trudeau Fellow Kathleen Mahoney’s Trudeau Lecture at Concordia University on the theme of “What is Justice?” was webcasted live on June 3, and the podcast is available on our website. The lecture, which was the last in the 2009-2010 series, is part of the second volume of the Trudeau Foundation Papers. The event attracted close to 100 participants and was part of the 2010 Congress of the Canadian Federation for the Humanities and Social Sciences.
2009-2010 events supported by the Foundation
More than 40 participants attended the first seminar on the Foundation’s audiovisual archives, organized with the ESCoM-Fondation Maison des Sciences de l’Homme (FMSH) in Paris. About 20 Trudeau community members came together to learn about the FMSH Audiovisual Research Archives and discuss the benefits and challenges of creating a website that actively encourages knowledge transfer and exchange between members of the humanities and social sciences community. The outcome of the discussion will inform the current redesign of the Foundation’s website.

A seminar organized by Trudeau Scholars Lisa Freeman (2008) and Kate Parizeau (2007) and supported by the Foundation, which attracted close to 50 participants.
“Research as Dialogue with Communities”

November 19, 2009 — Ottawa, Ontario

Scholars’ Workshop organized by 2007 Scholar Kristi Kenyon with 20 participants.

“Writing Beyond the Ivory Tower”

January 28, 2010 — Orford, Quebec

A writing workshop organized by three Trudeau Scholars, Chris Tenove (2008), Julia Christensen (2008) and Alex Aylett (2007), drawing the interest of more than 20 Scholars and Mentors.
More than 35 people – experts and practitioners alike – participated in our first event in the United States, on May 3-4. The Foundation secured prestigious partnerships for the occasion, with the International Peace Institute, the Peacebuilding Support Office of the United Nations and the UNHCR. The seminar attracted high-ranking UN officials and country representatives to a discussion on refugees and the regional dynamics of peacebuilding. The Vice-Chairman of the Peacebuilding Commission, Czech Ambassador Dr. Martin Palouš, gave the opening address. The intellectual contribution of the Trudeau community was also stellar, with more than 15 past and current Mentors, Fellows and Scholars participating in an intense exchange of ideas. 2009 Trudeau Mentor Carolyn McAskie and 2003 Trudeau Scholar James Milner (Carleton University) were actively involved in the preparations for the event.

“Refugees and the Regional Dynamics of Peacebuilding”
May 3-4, 2010 — New York City, USA

“Ideas for Change: Creativity in Managing Socio-Ecological Systems”
May 21, 2010 — Saskatoon, Saskatchewan

Scholars’ Workshop organized by Trudeau Scholars Lilia Yumagulova (2008), Nicholas Rivers (2008), and Jeremy Schmidt (2009) (25 participants).
Over the last decade, the Trudeau Foundation has established a remarkable pool of intellectuals, decision-makers and creators committed to research in the social sciences and humanities — Scholars, Fellows and Mentors whose dedication and desire to communicate their ideas power the growing momentum of the Trudeau community and drive its reach and reputation. The Trudeau network is growing strong and has the potential to become an influential source of innovative ideas.
It is to this end that the Trudeau Foundation Society was created, bringing together former Trudeau awardees who play an active role in public and academic sectors. The Society’s mandate is to foster productive and long-term relationships among all Trudeau community members.

The Trudeau Foundation Society is starting to take shape. In 2010, an executive committee formed by Renée Dupuis (2009 Mentor), Barbara Neis (2006 Fellow), Taylor Owen (2006 Scholar) and Grégoire Webber (2004 Scholar) was created, an important first step in the Society’s capacity to develop and plan its activities.

The initiatives developed so far include pairing former awardees with incoming Scholars, theme-oriented activities, content production and dissemination projects. These events will complement those of the Public Interaction Program and enable the Trudeau community to play an increasing role in Canadian public life.
The goal of governance at the Pierre Elliott Trudeau Foundation is to ensure that the Foundation complies with its legal and regulatory requirements and that the Foundation is working to achieve its charitable purpose. The primary custodians of governance at the Foundation are the directors and members of the corporation.
The Foundation is governed by a distinguished, independent pan-Canadian Board of Directors. Board members serve for renewable terms of two years. This year, the Board met on two occasions: in November 2009 and April 2010. As part of their fiduciary obligations, the Board and its committees – Executive Committee, Audit Committee, Finance and Investment Committee, Application and Nomination Review Committee, Governance Committee – have supported the Foundation President in strategic decision-making and ensured that competent leadership is in place, that Financial and legal responsibilities are carried out effectively, that assets are protected, and that risks are identified and managed appropriately.

→ Roy L. Heenan,* Board Chair, Chairman and Founding Partner, Heenan Blaikie LLP
→ Michel Bastarache, Counsel, Heenan Blaikie LLP, former Justice of the Supreme Court of Canada
→ William G. Davis, Counsel, Davis Webb LLP
→ Paul Desmarais Jr., Chairman and Co-Chief Executive Officer, Power Corporation of Canada
→ Alexander Himelfarb, Director, Glendon School of Public & International Affairs, York University
→ Chaviva Hošek,* President and Chief Executive Officer, Canadian Institute for Advanced Research
→ Robert Lacroix, Fellow of the CIRANO, Professor, and former Rector, Université de Montréal
→ Marc Lalonde, Counsel, International Commercial Arbitration
→ Paule Leduc, Corporate Director, former Rector, Université du Québec à Montréal
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→ Heather Munroe-Blum, Principal and Vice-Chancellor and Senior Officer of McGill University
→ Patrick Pichette, Senior Vice-President and Chief Financial Officer, Google Inc.
→ Marc Renaud, Invited Chair, Instituto Universitário de Lisboa, Portugal
→ Sean E. Riley, President, St. Francis Xavier University
→ Emőke J. E. Szathmáry, President Emeritus, University of Manitoba
→ Alexandre Trudeau,* Documentary filmmaker
→ Milton K. Wong, Chairman, Perceptronix Medical Inc.

* Member of the Executive Committee
The Members of the Pierre Elliott Trudeau Foundation, a remarkable group of Canadians from many walks of life, provide general oversight for the Foundation. The advice they share with the Directors and the Foundation staff is invaluable. They met in November 2009 at the Annual Meeting of the Members where they appointed external auditors and new directors and members as required.

→ Patricia E. Bovey, Winnipeg, Manitoba
→ Dennis M. Browne, St John’s, Newfoundland and Labrador
→ James A. Coutts, Toronto, Ontario
→ William G. Davis, Toronto, Ontario
→ John English, Kitchener, Ontario
→ Eileen E. Gillese, Toronto, Ontario
→ Ron Graham, Toronto, Ontario
→ Roy L. Heenan, Montreal, Quebec (Chair)
→ Louise Houle, Montreal, Quebec (Secretary)
→ Edward Johnson, Montreal, Quebec
→ Marc Lalonde, Montreal, Quebec
→ Joseph MacInnis, Toronto, Ontario
→ Bruce McNiven, Montreal, Quebec (Treasurer)
→ Robert W. Murdoch, Salt Spring Island, British Columbia
→ P. Michael Pitfield, Montreal, Quebec
→ Roy J. Romanow, Saskatoon, Saskatchewan
→ Peter Sahlas, Paris, France
→ Alexandre Trudeau, Montreal, Quebec
→ Justin Trudeau, Montreal, Quebec
Foundation activities rely on the dedication of many friends and collaborators who often volunteer their time, donate financial resources, and participate in our various activities throughout the year. It is the case of the individuals who serve as members of our external groups of advisory assessors and provide the prestige and rigour of the selection process for Trudeau Scholars, Fellows and Mentors. Foundation events also benefit from the support and advice of different partners. These men and women play a crucial role in the development of the Trudeau community, and the Foundation is thankful for their enthusiasm, time and support.
Donors

→ Bank of Montreal
→ The Honourable A. Anne McLellan
→ The Estate of Vincent Borg
→ University of Ottawa
→ Dr. Lesley Cormack
→ Prof. Barbara Neis
→ Nelson Education Ltd.
→ Ms. Caroline Caron
→ Emond Montgomery Publications Ltd.
→ Mr. David Stansen
→ and other anonymous donors

File Review Committees

→ Ms. Michèle Boisvert, Montreal, Quebec
→ Ms. Chantal Blouin, Ottawa, Ontario
→ Ms. Jillian Boyd, Ottawa, Ontario
→ Prof. Douglas Brown, Antigonish, Nova Scotia
→ Dr. Duncan Cameron, Quebec City, Quebec
  (Chair of the Fellows review panel)
→ Dr. Robert Campbell, Sackville, New Brunswick
→ Prof. George Elliott Clarke, Toronto, Ontario
→ Mr. Jack Davis, Bragg Creek, Alberta
→ Prof. André Émond, Sudbury, Ontario
→ Dr. Sherrill Grace, Vancouver, British Columbia
→ Mr. Ian Green, Ottawa, Ontario
→ Ms. Agnès Gruda, Montreal, Quebec
→ Prof. Simon Harel, Montreal, Quebec
  (Chair of the Scholars review panel)
→ Mr. Bob Hepburn, Toronto, Ontario
→ Mr. John Knubley, Ottawa, Ontario
→ Prof. Naomi Krogman, Edmonton, Alberta
  (Vice-chair of the Scholars review panel)
→ Prof. Janice MacKinnon, Saskatoon, Saskatchewan
→ Prof. Susan Marlin, Kingston, Ontario
→ Mr. Andrew Noseworthy, St. John’s, Newfoundland and Labrador
  (Chair of the Mentors review panel)
→ Prof. Dominique Payette, Quebec City, Quebec
The Foundation is managed efficiently and transparently, and both management and staff strive to align with best practices in the sector. The Foundation’s organizational structure is lean and flexible, focused on the delivery of its four core programs, and the production cycle is intensive. During the 2009-2010 fiscal year, the Foundation had one part-time and seven full-time staff members; specific functions, especially in the areas of accounting, communications and information services, continue to be contracted out.
The Foundation staff suggests strategic directions to the Board, administers the day-to-day operations of the Foundation, serves program beneficiaries, works to build up the Trudeau community, and promotes the work of the Foundation within the academic community and the wider public.

→ Emilie Carrier, Executive Assistant (leave replacement)
→ Bettina B. Cenerelli, Program Director — Fellowships, Mentorships and Public Interaction
→ Catalina Pintos Chew, Administrative Assistant (as of May 2010)
→ Élise Comtois, Director of Corporate Services and Public Affairs
→ Norah Cyprien, Administrative Assistant (until December 2009)
→ Pierre-Gerlier Forest, President
→ Stéphanie Forest, Executive Assistant (on leave as of June 2010)
→ Catherine Masson, Communications Officer (as of September 2010)
→ Elizabeth Rivera, Program Assistant (as of March 2010)
→ Josée St-Martin, Program Director — Scholarships
→ François-Xavier Tremblay, Communications Officer (until July 2010)
→ Karine Vézina, Administrative Assistant (from February 2010 to September 2010)

Additional Team Members
→ Jessica Roberts, Intern, Program Support (summer 2010)
→ Mihai Siserman, Intern, Balanced Scorecard Project (summer 2010)
We intend to appoint up to fifteen Scholars, five Fellows and twelve Mentors.

We will organize and hold eight Trudeau events and support at least two additional public interaction events.

We will start implementing the new strategic plan initiatives, including:

- Working towards establishing partnerships with Canadian universities to expand the Scholarship program through the implementation of Thematic Scholarships

- Designing and implementing a five-year development plan to support current and future initiatives with additional funding and the organizational capacity needed to support them
Auditors’ Report

Financial Statements

1 Chartered accountant auditor permit No. 15492

“PricewaterhouseCoopers” refers to PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l., an Ontario limited liability partnership, or, as the context requires, the PricewaterhouseCoopers global network or other member firms of the network, each of which is a separate legal entity.
To the Directors of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation

We have audited the statement of financial position of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation (the “Foundation”) as at August 31, 2010 and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Foundation’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Foundation as at August 31, 2010 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP
Chartered Accountants
Montréal, Québec
November 4, 2010
### Assets

**Current assets**
- Cash and cash equivalents: $406,342, $373,116
- Short-term investments (note 5): $1,738,502, $788,062
- Marketable securities (note 6): $1,452,740, $3,162,407
- Interest receivable: $1,634,735, $1,683,313
- Other receivables: $103,917, $97,403

**Marketable securities (note 6)**: $150,311,706, $145,368,408

**Property and equipment (notes 2 and 7)**: $124,996, $156,403

**Intangible assets (notes 2 and 8)**: $13,016, $15,224

**Deferred website development costs**
- (accumulated amortization of $183,831; 2009 – $174,074): $16,852, $5,322

---

**Statement of Financial Position**
<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>307,634</td>
<td>456,822</td>
</tr>
<tr>
<td>Current portion of fellowship prizes payable (note 9(a))</td>
<td>890,022</td>
<td>597,514</td>
</tr>
<tr>
<td>Current portion of scholarships payable (note 9(b))</td>
<td>1,686,890</td>
<td>1,337,398</td>
</tr>
<tr>
<td>Mentorships payable</td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>2,984,546</td>
<td>2,491,734</td>
</tr>
<tr>
<td><strong>Long–term liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fellowship prizes payable (note 9(a))</td>
<td>300,886</td>
<td>402,105</td>
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<tr>
<td>Scholarships payable (note 9(b))</td>
<td>1,881,470</td>
<td>2,011,263</td>
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<tr>
<td><strong>Total Long–term Liabilities</strong></td>
<td>2,182,356</td>
<td>2,413,368</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net assets restricted for endowment purposes (note 10)</td>
<td>125,000,000</td>
<td>125,000,000</td>
</tr>
<tr>
<td>Net assets invested in property and equipment and intangible assets</td>
<td>138,012</td>
<td>171,627</td>
</tr>
<tr>
<td>Internally restricted net assets (note 11)</td>
<td>15,000,000</td>
<td>13,125,000</td>
</tr>
<tr>
<td>Unrestricted net assets (note 12)</td>
<td>10,497,892</td>
<td>8,447,929</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>150,635,904</td>
<td>146,744,556</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>155,802,806</td>
<td>151,649,658</td>
</tr>
</tbody>
</table>

Approved by the Board of Directors
<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>August 31, 2010</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Statement of Changes in Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>For the year ended August 31, 2010</td>
<td></td>
<td></td>
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</tbody>
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<tr>
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<tbody>
<tr>
<td><strong>August 31, 2010</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Balance –</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Beginning of year</strong></td>
<td>125,000,000</td>
<td>171,627</td>
<td>13,125,000</td>
<td>8,447,929</td>
<td><strong>146,744,556</strong></td>
</tr>
<tr>
<td>Excess (deficiency) of revenues over expenses for the year</td>
<td>(39,054)</td>
<td>(3,930,402)</td>
<td>3,891,348</td>
<td>3,452,891</td>
<td></td>
</tr>
<tr>
<td>Internally imposed restriction</td>
<td>(1,875,000)</td>
<td>(1,875,000)</td>
<td>(1,875,000)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment in property and equipment and intangible assets</td>
<td>5,439</td>
<td>(5,439)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Balance –</strong></td>
<td>125,000,000</td>
<td>138,012</td>
<td>15,000,000</td>
<td>10,497,892</td>
<td><strong>150,635,904</strong></td>
</tr>
</tbody>
</table>
### Statement of Revenues and Expenses

For the year ended August 31, 2010

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>6,120,321</td>
<td>6,593,614</td>
</tr>
<tr>
<td>Gain (loss) on disposal of fixed income securities</td>
<td>(98,619)</td>
<td>212,250</td>
</tr>
<tr>
<td>Unrealized gain on marketable securities</td>
<td>4,065,486</td>
<td>2,322,724</td>
</tr>
<tr>
<td>Donations</td>
<td>60,531</td>
<td>51,902</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>10,147,719</td>
<td>9,180,490</td>
</tr>
</tbody>
</table>

| **Expenses**         |            |            |
| PIP                  | 1,345,215  | 1,326,635  |
| Scholarship program  | 1,795,070  | 1,863,618  |
| Mentorship program   | 212,178    | 211,681    |
| Fellowship program   | 1,082,416  | 662,303    |
| Planning and administration (note 16) | 769,707    | 608,069    |
| Program delivery (note 16) | 671,797    | 675,028    |
| Investment counsel fees | 379,988    | 380,265    |
| **Total Expenses**   | 6,256,371  | 5,727,599  |

**Excess of revenues over expenses for the year**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3,891,348</td>
<td>3,452,891</td>
</tr>
</tbody>
</table>
Statement of Cash Flows
For the year ended August 31, 2010
### Cash flows from

#### Operating activities

**Excess of revenues over expenses for the year**

- 2010: $3,891,348
- 2009: $3,452,891

**Items not affecting cash and cash equivalents**

- **Loss (gain) on disposal of fixed income securities**
  - 2010: $98,619
  - 2009: $(212,250)

- **Unrealized gain on marketable securities**
  - 2010: $(4,065,486)
  - 2009: $(2,322,724)

- **Amortization of property and equipment**
  - 2010: $35,916
  - 2009: $40,579

- **Amortization of intangible assets**
  - 2010: $3,138
  - 2009: –

- **Amortization of deferred website development costs**
  - 2010: $9,757
  - 2009: $2,661

- **Unrealized gain on long-term liabilities and interest expense**
  - 2010: –
  - 2009: $(106,132)

**Changes in non-cash working capital components**

- **Interesting receivable**
  - 2010: $48,578
  - 2009: $255,386

- **Other receivables**
  - 2010: $(6,514)
  - 2009: $66,004

- **Accounts payable and accrued liabilities**
  - 2010: $(149,188)
  - 2009: $177,572

- **Deferred revenue**
  - 2010: –
  - 2009: $(46,153)

- **Scholarships and fellowship prizes payable**
  - 2010: $410,988
  - 2009: $523,577

- **Mentorships payable**
  - 2010: –
  - 2009: $5,000

**Total changes in non-cash working capital components**

- 2010: $303,864
- 2009: $981,386

**Net change in cash and cash equivalents during the year**

- 2010: $33,226
- 2009: $(1,512,939)

**Cash and cash equivalents – Beginning of year**

- 2010: $373,116
- 2009: $1,886,055

**Cash and cash equivalents – End of year**

- 2010: $406,342
- 2009: $373,116
1. Purpose

La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation (the “Foundation”) was incorporated on February 7, 2001 under Part II of the Canada Corporations Act and began operations in March 2002. An independent and non-partisan Canadian charity, the Foundation was established as a living memorial to the former Prime Minister by his family, friends, and colleagues. The Foundation supports creative and critical thinkers who make meaningful contributions to critical social issues through scholarships, fellowships, mentorships and public interaction events.

The Foundation was officially registered with the federal government as a charitable organization on January 22, 2003.
2. Changes in accounting policies

In September 2008, the Canadian Institute of Chartered Accountants (“CICA”) amended Handbook Section 4400, “Financial Statement Presentation by Not-for-Profit Organizations”, to, among other things, clarify that revenues and expenses must be presented on a gross basis. The CICA also amended certain other sections applicable to not-for-profit organizations and introduced Section 4470, “Disclosure of allocated expenses by not-for-profit organizations”. These new accounting standards are applicable for fiscal years commencing on or after January 1, 2009. The Foundation adopted these changes during the current year with no impact on its financial statements.

In February 2008, the CICA published Section 3064, “Goodwill and Intangible Assets”. This new standard replaces Section 3062, “Goodwill and Other Intangible Assets”, and establishes standards for the recognition, measurement, presentation and disclosure of goodwill and intangible assets. These requirements are effective for interim and annual financial statements relating to fiscal years beginning on or after October 1, 2008. The Foundation adopted this standard effective September 1, 2009. The effect of the change was a reclassification of computer software from property and equipment to intangible assets. The related amortization has also been reclassified to amortization of intangible assets. The reclassification had no impact on the Foundation’s net assets.

In July 2009, the CICA amended Section 1506, “Accounting Changes”, to exclude from its scope changes in accounting policies upon the complete replacement of an entity’s primary basis of accounting. The amendments apply to interim and annual financial statements relating to years beginning on or after July 1, 2009. The Foundation adopted this rule effective September 1, 2009, and such adoption had no material impact on the Foundation’s financial statements.

3. Significant accounting policies

Financial instruments

On September 1, 2007, the Foundation adopted Section 3855, “Financial Instruments – Recognition and Measurement”.

To reflect the adoption of this new standard, unrestricted net assets have been reduced by $1,290,819 as at September 1, 2007 and the value of the marketable securities has been reduced by the same amount. Furthermore, long-term liabilities have been reduced by $198,478 and unrestricted net assets have been increased by the same amount to reflect the fair value of the long-term liabilities.
3. Significant accounting policies continued

Financial assets are initially recorded at their fair value, and their revaluation depends on their classification, as described hereafter. Classification depends on when the financial instrument was acquired or issued, its characteristics and its designation by the Foundation. Settlement date accounting is used. Financial liabilities are recorded at cost.

→ Cash and cash equivalents, short-term investments and marketable securities are classified as “held-for-trading assets”. They are presented at fair value, and gains or losses related to the revaluation at the end of each year are included in revenues and expenses. Transaction costs are recognized in excess of revenues over expenses.

→ Interest receivable and other receivables are classified as “loans and receivables”. After being initially recorded at fair value, they are evaluated at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity.

→ Accounts payable, accrued liabilities and long-term liabilities are classified as “other financial liabilities”. They are initially evaluated at fair value, and future evaluations are done at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity, except for long-term liabilities, which are recorded at the discounted value at initial recognition.

Management estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

Cash and cash equivalents

Cash and cash equivalents consist of deposits with major financial institutions and balances with investment brokers.

 Marketable securities

Marketable securities consist of short-, mid- and long-term debt instruments.
3. Significant accounting policies continued

Revenue recognition

Contributions
The Foundation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or as receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest
Interest is recorded on an accrual basis when collection is considered probable.

Gains and losses on disposal of investments
Gains and losses on disposal of investments are recorded at the date of sale and represent the difference between the sale proceeds and the cost.

Scholars, Fellows and Mentors programs
Scholarships, prizes and honoraria are recorded as liabilities and expensed in the year of approval. Ongoing monitoring of the programs occurs on a continuing basis as part of an overall commitment to accountability. Since the scholar and fellow programs are multi-year commitments, changes in amounts committed are adjusted in the year they occur.

Property and equipment
Property and equipment are stated at cost less amortization. Amortization is provided for using the declining balance method over the estimated useful lives of the assets as follows:

- Office communication equipment: 20%
- Furniture and fixtures: 20%
- Computer equipment: 25% to 33%

Leasehold improvements are amortized on a straight-line basis over the term of the lease.

Artwork is not amortized because the useful life is virtually unlimited.

Intangible assets
Intangible assets consist of computer software, which is recorded at cost and amortized at a rate of 20%.
3. Significant accounting policies continued

Deferred website development costs
Incremental costs directly related to the development of the website and placing it into service are deferred when it is probable that they will have a future benefit. Such costs are charged to expenses on a straight-line basis over a period of three years. If the unamortized balance of these costs exceeds the expected recovery, the excess will be charged to expenses during the year.

These costs are expensed to the Public Interaction Program (“PIP”), as the public and internal websites are an important vehicle for enabling the exchange of information and ideas within the Trudeau Network, and for the promotion of enhanced public discourse on major societal issues.

Impairment of long-lived assets
The Foundation reviews, when circumstances indicate it to be necessary, the carrying values of its long-lived assets by comparing the carrying amount of the asset or group of assets to the expected future undiscounted cash flows to be generated by the asset or group of assets. An impairment loss is recognized when the carrying amount of an asset or group of assets held for use exceeds the sum of the undiscounted cash flows expected from its use and eventual disposition. The impairment loss is measured as the amount by which the asset carrying amount exceeds its fair value, based on quoted market prices, when available, or on the estimated current value of future cash flows.

4. Capital disclosures

As at August 31, 2010, the Foundation’s capital structure consists of a $125 million endowment from the federal government, internally restricted funds of $15,000,000 and unrestricted net assets of $10,497,892.

The federal government’s Funding Agreement stipulates that the endowment not be spent, but that the income it generates may be used for the Foundation’s purposes. Accordingly, the Foundation manages its capital with the following objectives:

→ preserving the capital of the endowment;
→ protecting the endowment from inflationary impacts;
→ funding current and future operations;
→ ensuring that the Foundation is able to meet its financial obligations as they come due; and
→ safeguarding the Foundation’s ability to continue developing its programs in the long term.
5. **Short-term investments**

Short-term investments comprise Canadian dollar denominated deposits and money market funds. These investments bear interest at a floating rate and mature no later than August 31, 2011.

6. **Marketable securities**

Marketable securities consist of Canadian government and corporate bonds. The Foundation’s investments are exclusively in bonds rated no lower than “A” by at least one recognized credit rating agency. However, bonds with a maturity of over five years carry an “AA” rating, as required by the federal government’s Funding Agreement with the Foundation.

The allocation of investments in fixed income securities by maturity date is as follows:

<table>
<thead>
<tr>
<th>2010</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 1 year</td>
<td>1 to 5 years</td>
<td>More than 5 years</td>
<td>Total</td>
<td></td>
</tr>
<tr>
<td>Fair value</td>
<td>$1,452,740</td>
<td>$79,260,294</td>
<td>$71,051,412</td>
<td>$151,764,446</td>
</tr>
<tr>
<td>Par value</td>
<td>$1,406,610</td>
<td>$74,423,000</td>
<td>$65,909,000</td>
<td>$141,738,610</td>
</tr>
<tr>
<td>Weighted average yield</td>
<td>5.12%</td>
<td>4.03%</td>
<td>3.80%</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2009</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 1 year</td>
<td>1 to 5 years</td>
<td>More than 5 years</td>
<td>Total</td>
<td></td>
</tr>
<tr>
<td>Fair value</td>
<td>$3,162,407</td>
<td>$62,156,061</td>
<td>$83,212,348</td>
<td>$148,530,816</td>
</tr>
<tr>
<td>Par value</td>
<td>$3,080,109</td>
<td>$57,786,000</td>
<td>$78,630,000</td>
<td>$139,496,109</td>
</tr>
<tr>
<td>Weighted average yield</td>
<td>4.65%</td>
<td>4.60%</td>
<td>4.08%</td>
<td></td>
</tr>
</tbody>
</table>
### 7. Property and equipment

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cost</td>
<td>Amortization</td>
</tr>
<tr>
<td>Office communication equipment</td>
<td>16,239</td>
<td>12,573</td>
</tr>
<tr>
<td>Furniture and fixtures</td>
<td>85,643</td>
<td>64,506</td>
</tr>
<tr>
<td>Computer equipment</td>
<td>82,981</td>
<td>61,411</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>322,474</td>
<td>252,871</td>
</tr>
<tr>
<td>Artwork</td>
<td>9,020</td>
<td>–</td>
</tr>
<tr>
<td></td>
<td>516,357</td>
<td>391,361</td>
</tr>
</tbody>
</table>

### 8. Intangible assets

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cost</td>
<td>Amortization</td>
</tr>
<tr>
<td>Computer software</td>
<td>50,495</td>
<td>37,479</td>
</tr>
</tbody>
</table>

### 9. Long-term liabilities

a) Fellowship prizes payable

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current portion of fellowship prizes payable</td>
<td>890,022</td>
<td>597,514</td>
</tr>
<tr>
<td>Long-term portion of fellowship prizes payable in years ending</td>
<td></td>
<td></td>
</tr>
<tr>
<td>August 31, 2011</td>
<td>–</td>
<td>310,707</td>
</tr>
<tr>
<td>2012</td>
<td>300,886</td>
<td>91,398</td>
</tr>
<tr>
<td>2013</td>
<td>300,886</td>
<td>402,105</td>
</tr>
<tr>
<td></td>
<td>1,190,908</td>
<td>999,619</td>
</tr>
</tbody>
</table>


9. Long-term liabilities continued

b) Scholarships payable

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current portion of scholarships payable</td>
<td>1,686,890</td>
<td>1,337,398</td>
</tr>
<tr>
<td>Long-term portion of scholarships payable in years ending August 31, 2011</td>
<td>-</td>
<td>967,496</td>
</tr>
<tr>
<td>2012</td>
<td>1,286,865</td>
<td>1,043,767</td>
</tr>
<tr>
<td>2013</td>
<td>594,605</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>1,881,470</td>
<td>2,011,263</td>
</tr>
<tr>
<td></td>
<td>3,568,360</td>
<td>3,348,661</td>
</tr>
</tbody>
</table>

Interest expenses included in program expenses using the effective interest rate method are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scholarship program</td>
<td>90,805</td>
<td>88,449</td>
</tr>
<tr>
<td>Fellowship program</td>
<td>45,169</td>
<td>17,683</td>
</tr>
<tr>
<td></td>
<td>135,974</td>
<td>106,132</td>
</tr>
</tbody>
</table>

10. Net assets restricted for endowment purposes

In March 2002, the Foundation entered into a funding agreement with the federal government whereby the latter provided an endowment of $125 million to the Foundation for the purpose of establishing the Advanced Research in Humanities and Human Sciences Fund (“The Fund”). As per the agreement, the endowment bears no interest and must be capitalized in perpetuity. Only the income derived from the endowment can be used for the purposes of the Foundation. All revenues earned are reported in the statement of revenues and expenses of the Foundation.

In the event of a default by the Foundation, the government may terminate the agreement and require the Foundation to repay the funds not otherwise committed, in accordance with the agreement.
11. Internally restricted net assets

The Foundation’s Board of Directors placed internal restrictions on a portion of the excess of revenues over expenses for the year. An annual amount of $1.875 million is restricted each year to ensure the protection of the endowment. Internally restricted net assets are capitalized following the policies indicated in note 3.

12. Unrestricted net assets

Unrestricted net assets represent the cumulative excess of revenues over expenses which remains after the endowment, net assets invested in property and equipment and all internally restricted funds have been set aside. Unrestricted net assets comprise two distinct amounts: the cumulative growth of the Fund, which is subject to the conditions outlined in the funding agreement between the Foundation and the federal government; and the Private Donations Fund, which is not subject to the funding agreement, consisting of unrestricted private donations received by the Foundation.

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cumulative growth of the Fund</td>
<td>9,940,834</td>
<td>8,067,820</td>
</tr>
<tr>
<td>Private Donations Fund</td>
<td>557,058</td>
<td>380,109</td>
</tr>
<tr>
<td>Total unrestricted net assets</td>
<td>10,497,892</td>
<td>8,447,929</td>
</tr>
</tbody>
</table>

13. Interest rate risk

The Foundation’s exposure to interest rate risk is as follows:

- Cash and cash equivalents: Floating rate
- Short-term investments: Floating rate
- Investment in fixed income securities: Fixed rates ranging from 2.00% to 8.75%
- Interest receivable, other receivables and all liabilities: Non-interest bearing
14. Credit risk

The Foundation invests in major government and corporate short-term and fixed income securities according to established policies. The Investment Committee monitors these investments for credit risk. Management believes that there is no significant credit risk as at August 31, 2010.

15. Commitments

a) In fiscal 2010, the Foundation has awarded 10 Mentors, four Fellows and 15 Scholars. In fiscal 2009, the Foundation awarded 10 Mentors, five Fellows and 15 Scholars. The maximum amounts committed with respect to travel and meetings are as follows:

<table>
<thead>
<tr>
<th>Years ending August 31</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>1,187,005</td>
</tr>
<tr>
<td>2012</td>
<td>804,893</td>
</tr>
<tr>
<td>2013</td>
<td>339,651</td>
</tr>
<tr>
<td>2014</td>
<td>30,000</td>
</tr>
</tbody>
</table>

b) Future minimum rental payments under operating leases for the next five years are as follows:

<table>
<thead>
<tr>
<th>Years ending August 31</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>147,930</td>
</tr>
<tr>
<td>2012</td>
<td>147,930</td>
</tr>
<tr>
<td>2013</td>
<td>101,098</td>
</tr>
<tr>
<td>2014</td>
<td>7,433</td>
</tr>
<tr>
<td>2015</td>
<td>2,164</td>
</tr>
</tbody>
</table>
### 16. Schedule of expenses

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Planning and administration</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and benefits</td>
<td>120,420</td>
<td>119,690</td>
</tr>
<tr>
<td>Rent and occupancy</td>
<td>151,360</td>
<td>153,475</td>
</tr>
<tr>
<td>Professional fees</td>
<td>177,721</td>
<td>127,058</td>
</tr>
<tr>
<td>Access to Information Act and Privacy Act</td>
<td>2,722</td>
<td>9,726</td>
</tr>
<tr>
<td>Communications, meeting and travel</td>
<td>167,566</td>
<td>81,442</td>
</tr>
<tr>
<td>Other employee expenses</td>
<td>22,360</td>
<td>6,606</td>
</tr>
<tr>
<td>Office expenses</td>
<td>88,131</td>
<td>69,186</td>
</tr>
<tr>
<td>Amortization of property and equipment</td>
<td>35,916</td>
<td>40,579</td>
</tr>
<tr>
<td>Amortization of intangible assets</td>
<td>3,138</td>
<td>–</td>
</tr>
<tr>
<td>Bank charges</td>
<td>373</td>
<td>307</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>769,707</td>
<td>608,069</td>
</tr>
</tbody>
</table>

| **Program delivery**                 |          |          |
| Salaries and benefits                | 625,817  | 582,576  |
| Professional fees                    | 19,163   | 60,666   |
| Outreach and communications          | 26,817   | 31,786   |
| **Total**                            | 671,797  | 675,028  |