

# **The Pierre Elliott Trudeau Foundation 2010-2011 Annual Report**

**Creative Thinkers  
Crucial Issues  
Sharing Ideas That Matter**

1	About the Foundation
2	Accomplishments in 2011-2012
6	Message from the Board Chair
7	Message from the President
8	The Scholarship Program
14	The Mentorship Program
18	The Fellowship Program
22	The Public Interaction Program
28	Trudeau Foundation Society
29	Friends of the Foundation
31	Financial Statements
43	Plans for 2011-2012
44	Corporate Information

# 8

## The Scholarship Program

“The Foundation links me to a network of impassioned and energetic thinkers who are deeply committed to their research and to the practical extensions of their work; because of my involvement with the Foundation, I am fortunate to have these scholars and mentors as both collaborators and models for dedicated research.”

**Alana Gerecke,**  
2011 Trudeau Scholar

# 14

## The Mentorship Program

“I am very fortunate to have Maureen McTeer as my Trudeau mentor. Maureen has invited me to take part in events that she is participating in and has generously introduced me to members of her national and international networks dedicated to women’s health. These meetings have provided food for thought and allowed me to contribute to causes I care about.”

**Tamil Kendall,**  
2009 Trudeau Scholar

# 18

## The Fellowship Program

“For a reflection or a reorientation in a research project, one could not ask for better colleagues than the extraordinary group of scholars and practitioners that form the Trudeau network.”

**Macartan Humphreys,**  
2011 Visiting Trudeau Fellow

# 22

## The Public Interaction Program

“There is a strong, enthusiastic desire among many Foundation community members to do more to extend our ‘Canada’ to the territories as well. This event in Iqaluit demonstrated to me that the Foundation is open to that extension and is willing to explore creative ways to make that happen. I also believe that local Nunavut participants were equally, if not more, touched by this openness on the part of the Foundation.”

**Julia Christensen,**  
2008 Trudeau Scholar,  
referring to the *Citizenship from Coast to Coast to Coast* event

# About the Foundation

# Our mission

# Our themes

A Canadian institution with a national purpose, the Pierre Elliott Trudeau Foundation is an independent and non-partisan charity. It was established in 2001 as a living memorial to the former prime minister by his family, friends, and colleagues. In 2002, the Government of Canada endowed the Foundation with a donation of \$125 million with the unanimous support of the House of Commons. In addition, the Foundation benefits from private sector donations in support of specific initiatives. Through its Scholarship, Fellowship, Mentorship and Public Interaction Programs, the Foundation supports outstanding individuals who make meaningful contributions to critical social issues. Our charitable registration number is 895438919RR0001.

Through our growing community, we actively encourage talented individuals to develop audacious proposals, to set and achieve ambitious goals, and to interact with and teach as many people as possible. The best ideas emerge when individuals from different generations and different disciplines focus on a problem together, when technical, scientific and policy innovators are informed by outstanding communicators in bioethics, geography, history and the law, and when new patterns of human behaviour are revealed and deep cultural understanding achieved.

Our distinctive organization is devoted to the delivery of four core programs: three funding programs targeting scholars, fellows and mentors, and a Public Interaction Program intended to promote knowledge acquisition, transfer, and exchange among our program beneficiaries and the public. The Foundation's cycle of annual activities revolves around these four programs.

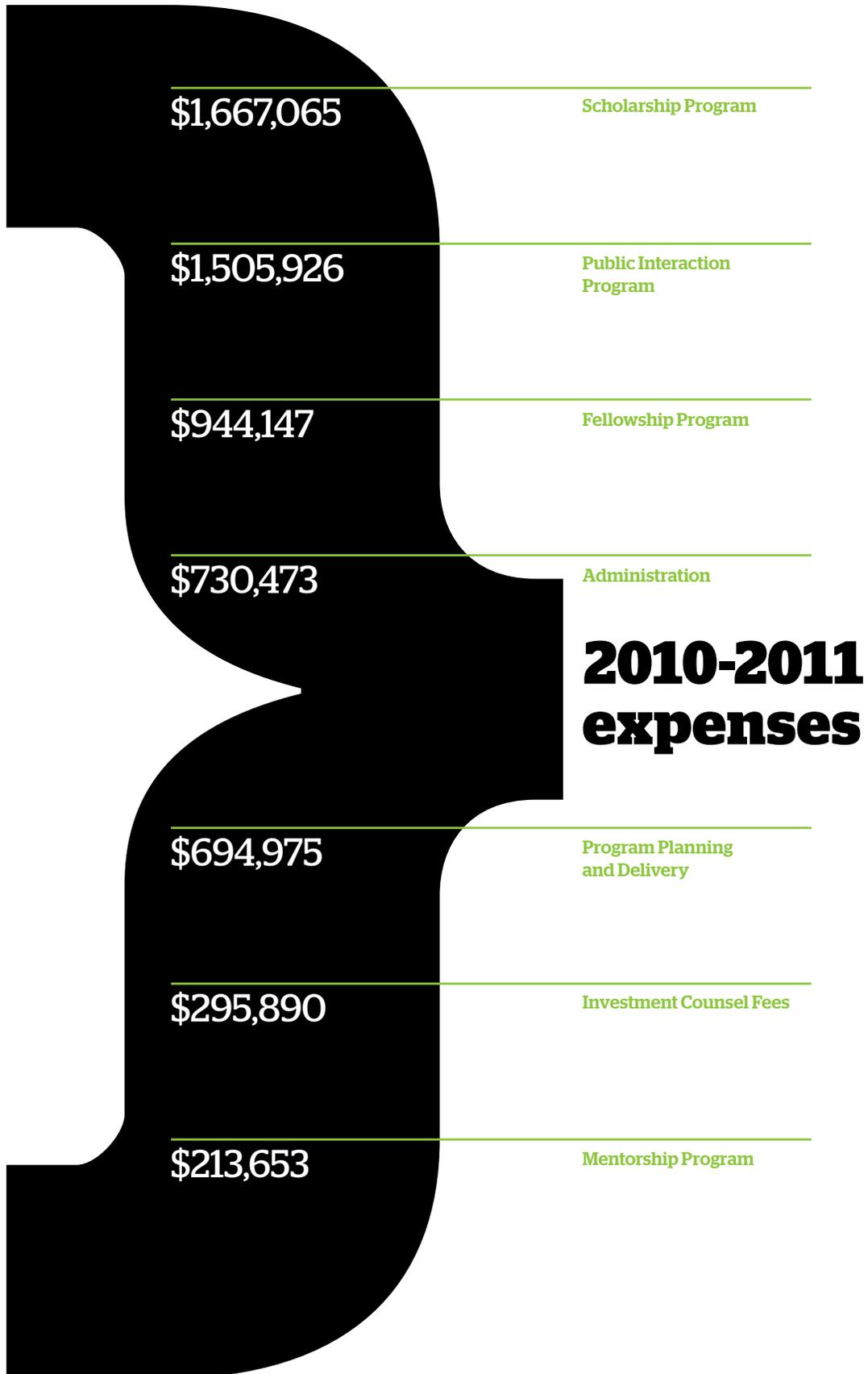
Our programs are structured around four themes chosen to reflect the interests of the Late Right Honourable Pierre Elliott Trudeau and areas of critical importance to Canada and Canadians:

- **Human Rights and Dignity**
- **Responsible Citizenship**
- **Canada in the World**
- **People and Their Natural Environment**

# Achievements 2010-2011

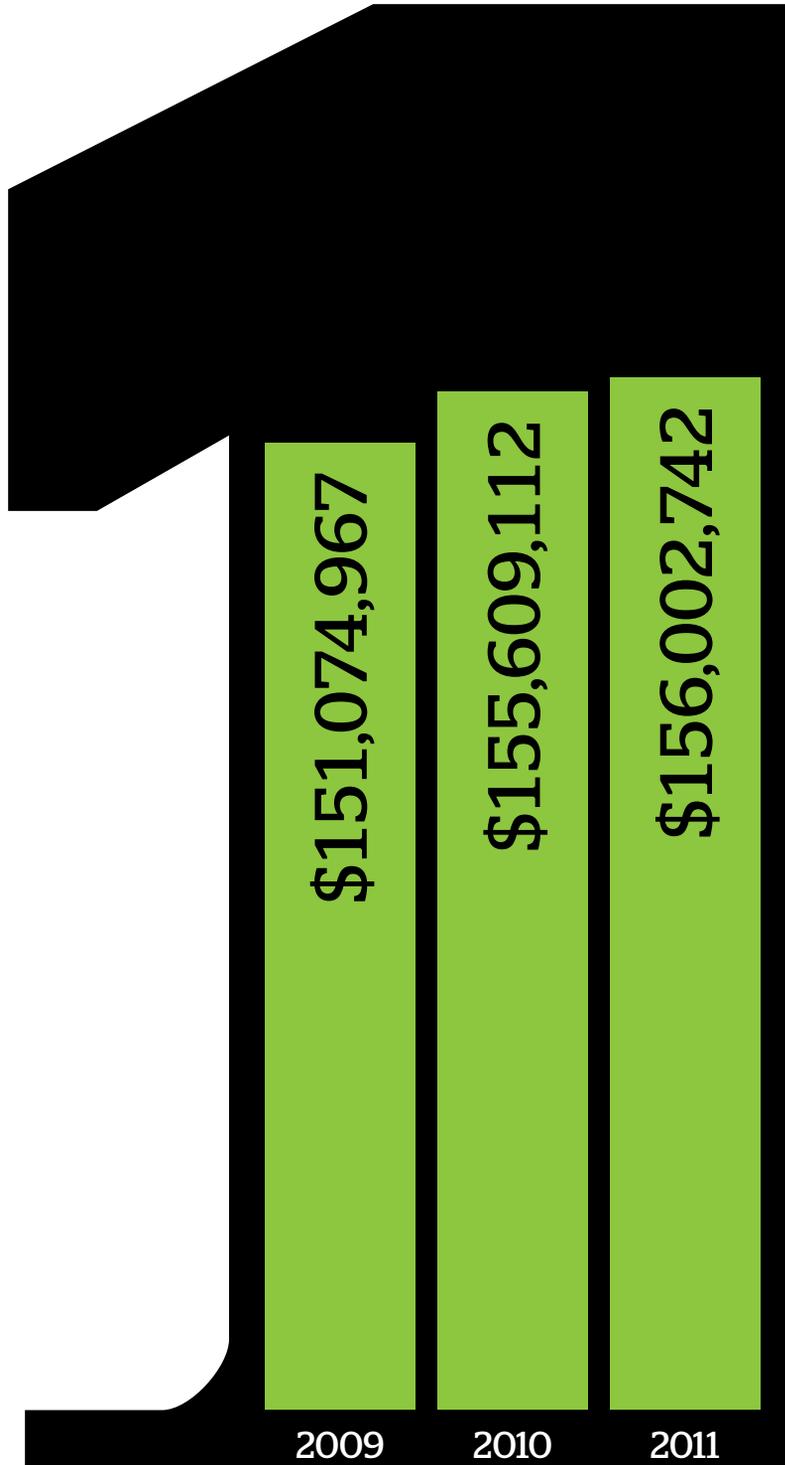
## We have:

- **Appointed ten 2011 mentors** – offering \$350,000 for eighteen months to ten highly accomplished Canadians from diverse backgrounds who have been paired with 2009 Trudeau scholars to help them connect with policy networks. Twenty mentors were enrolled in the Mentorship Program this year.
- **Selected fourteen new 2011 Trudeau scholars** – a \$2.5 million commitment over three years to support a group of fourteen outstanding Canadian and foreign PhD students actively engaged in their fields and expected to become leading national and international figures. This year, the Foundation funded 61 scholars.
- **Appointed four 2011 Trudeau fellows, including an international visiting Trudeau fellow** – an investment of \$900,000 over three years in four outstanding intellectuals with academic affiliations in Canada and the United States who have set themselves apart through their research achievements, creativity and public commitment. The Foundation supported thirteen fellows this year.
- **Held eight major public interaction events, in addition to five other events** organized by members of the Trudeau community or by other external partners and sponsored by the Foundation.
- **Sustained our knowledge dissemination efforts**, notably by editing and publishing the second volume of the *Trudeau Foundation Papers*.
- **Continued to implement the Distinguished Review Panel's recommendations** to increase the impact of our four programs.
- **Started to implement the 2010-2015 Strategic Plan.**
- **Proceeded with a review of our portfolio managers**, to foster long-term growth of our original endowment.
- **Stepped up fundraising initiatives**, including discussions with Canadian universities to assess the potential of co-sponsored scholarships.
- **Established an executive committee** made up of former mentors, scholars and fellows, to inspire and oversee the activities of the Trudeau Foundation Society.



# **Investments as at August 31** (market value)

**2011**



# A different organization, with a soul

At the time of Pierre Trudeau's passing, some of his family members as well as other friends and I sought to create a proper legacy for him, encompassing some of his fundamental values. Education, the humanities, open discussion and dialogue came easily to mind. The organization we would set up sought to be unique, different and distinctive in its ideas.



Roy L. Heenan *o.c., Ad.E.*  
Chair, Board of Directors

The Foundation has achieved this goal. It has no political agenda, but we have supported top scholars, and leaders in their research in the humanities. We have provided them with support by appointing fellows and mentors from across Canada for this very purpose. Further, the public interaction programmes of the Foundation provide lectures, seminars and meetings where the community can participate. In short, we encourage outstanding individuals to make meaningful contributions in tackling critical social issues – issues that are important to Canadians. Our sessions in Winnipeg on human rights and demography are but one example.

The hundreds of scholars, fellows and mentors who have benefited from the Foundation's support to date can testify to the opportunities that the Foundation has offered them, putting them in a position to contribute even more to Canadian society.

As we take stock of the accomplishments that have marked this past year, I am keenly aware of the dedication, diligence and competence of the Foundation's staff. I take this opportunity, on behalf of the Board of Directors and Members of the Corporation, to express our gratitude to Foundation President Pierre-Gerlier Forest and his team for another successful and fruitful year in the life of our young organization.

I would also like to underscore the invaluable contribution of the Foundation's donors, friends and collaborators, who all believe in our unique mission and, in various ways, help make the Pierre Elliott Trudeau Foundation a solid, credible and sustainable player in the Canadian social sciences and humanities landscape.

# Two principles and an ambition

I am still frequently asked to explain the mission of the Pierre Elliott Trudeau Foundation. On most of these occasions, I content myself with explaining the circumstances that led to the Foundation's creation and describing our principal programs. Sometimes, however, I am called upon to defend aspects of our fundamental orientation, such as our decision to support individuals rather than projects, or our commitment to championing applied research in the social sciences and humanities. An approach as unique and exacting as ours will always require introduction, if not justification.



**Pierre-Gerlier Forest Ph.D., FCAHS**  
President of the Foundation

If I had only a few words to express what makes the Foundation unique, I would say that it comes down to two principles. First, all of the individuals we recognize with a scholarship, a fellowship or a position as a mentor can expect the Foundation's attentive and personalized support. As much as we can, we avoid limiting this support to financial matters alone, but rather take every opportunity to encourage and counsel members of our community and to follow the evolution of their initiatives step by step.

Second, we invite all members of our community to play an active role in constructing an original curriculum whose hallmarks are interdisciplinarity and responsible engagement. Backed by the co-operation and friendship of eminent decision-makers, we open doors to Canada's principal policy networks. We are also a conduit for highly innovative ideas, thanks to the initiative and intellectual leadership of the best experts on cultural, social and economic matters of public import.

Looking forward, we would like to take the Trudeau Foundation experiment further still. We intend to continue to strengthen the program of activities that allow the members of our community to acquire and exchange knowledge on the principal challenges of our day. We also hope to increase the longevity of our study and discussion networks, making it possible for those involved to serve Canada and the world for longer periods of time. The report you are reading today presents the Foundation's accomplishments under the usual headings. It also presents the first stages of this ambitious but ultimately realizable agenda.

# The Trudeau Scholarship

## An opening to interdisciplinarity and engagement

Coming from diverse backgrounds and interests, Trudeau scholars are talented doctoral candidates whose innovative ideas, social commitment and audacity set them apart. The Trudeau Scholarship offers generous financial support and gives recipients access to a wide network of intellectuals, practitioners and mentors. Trudeau scholars become active participants at the core of a vibrant community that encourages knowledge acquisition and exchange. Two 2011 scholars are cases in point.

Hassan El Menyawi has experience in human rights, acquired notably through his previous position as assistant professor of international law and human rights at the United Nations University for Peace. Hassan's publications bridging women's rights and gay rights to Islamic law exemplify his audacity. As a PhD candidate in the Department of Sociology at New York University, he seeks to understand social movements and social change that will advance human rights in the Muslim world. Hassan indicates that the Trudeau Scholarship is providing invaluable support, as it takes care of the financial worries inherent to his status as a student, allows him to dedicate more focus and time on his research, and provides a nourishing human and intellectual environment for an academic concerned about human rights.

"The Foundation has connected me to a community of mentors and peers who are deeply invested in my intellectual development and who share my concern about human rights and social change. After every Trudeau conference and event, I come home with new ideas and revitalized energy for my work," says Hassan.

A doctoral candidate in the English Department at Simon Fraser University, Alana Gerecke is specializing in dance and performance studies. With a background in artistic practice of dance and public performance projects, she has worked with Canadian dance companies and choreographers, earning the recognition of federal and provincial arts councils. Alana's current research builds on her experience to focus on site-based dance in public spaces with relation to discussions of urban regeneration. "The generous Trudeau Scholarship enables me to contribute to ongoing dialogues about issues that surround this practice as an artist and thinker in Canada's arts and academic communities. It also allows me to meet with leading thinkers in my field – making connections that will not only round out my approach to my doctoral research, but also constitute a professional network of contacts for my future," she says.



The Foundation links me with a network of impassioned and energetic thinkers who are deeply committed to their research and to the practical extensions of their work; because of my involvement with the Foundation, I am fortunate to have these scholars and mentors as both collaborators and models for dedicated research.”

**Alana Gerecke, 2011 Trudeau Scholar**

**Amanda Clarke (2010)** appeared on TVO's *The Agenda* with Steve Paikin in April 2010, discussing the health of Canadian political institutions.

**Michael Ananny (2006)** is a post-doctoral scholar at Microsoft Research and a fellow at the Berkman Center for Internet and Society, Harvard University.

**Caroline Caron (2005)** is a post-doctoral and visiting scholar at the Institute of Women's Studies, University of Ottawa.

**Elaine Craig (2007)** is an assistant professor at the Schulich School of Law of Dalhousie University.

**Jason Luckerhoff (2006)** is an assistant professor in the Department of Literature and Social Communication at the Université du Québec à Trois-Rivières.

**Amy Z. Mundorff (2005)** is an assistant professor in the Department of Anthropology of the University of Tennessee.

**Jonathan Beauchamp (2008)** is an associate at McKinsey & Company in Montreal.

**Robert Leckey (2003)** is the William Dawson Scholar at the McGill University Faculty of Law and the acting director of the Quebec Research Centre of Private and Comparative Law.

## Ideal training conditions

Up to fifteen scholarships are awarded each year to support doctoral candidates pursuing research on compelling, present-day issues that touch on one or more of the Foundation's four themes. Trudeau scholars are highly gifted individuals who are actively and concretely engaged in their fields and are expected to become leading national and international figures. They are encouraged to work with Trudeau mentors and fellows. Interaction with the Trudeau community, with non-academic spheres and with the general public is an essential aspect of the program.

- 216 nominations were examined in the 2011 selection process
- The 2010 call for nominations opened in October 2010 and closed in December 2010
- Canadian and foreign students applied through their universities
- Universities can nominate 6 to 8 of their best students for the competition
- Pre-selection and interviews are conducted by external review panels
- 14 scholars were appointed in 2011
- Scholars were announced by press release on May 17, 2011
- The 2011 Trudeau Scholarships started on August 15, 2011
- The annual value of a scholarship is up to \$60,000 per scholar (including an annual travel allowance of \$20,000) for up to three years
- To date, the Foundation has supported 128 scholars

# 2011 Scholars



**Hassan El Menyawi**  
Sociology,  
New York University

Hassan is examining individual and collective strategies in Muslim communities to reduce the persecution of homosexuals.



**Alana Gerecke**  
English,  
Simon Fraser University

Alana is exploring how public performance art can shape and improve social behaviours in our cities.



**Claris Harbon**  
Law,  
McGill University

Claris is focusing on how civil disobedience initiated by women can affect legislation.



**Sébastien Jodoin**  
Environmental Studies,  
Yale University

Sébastien is reviewing how human rights can support, guide or constrain environmental policy-making.



**Brent Loken**  
Resource and Environmental  
Management,  
Simon Fraser University

Brent is analyzing how local communities can prevent the degradation of the Indonesian forest.



**Alexandra Lysova**  
Criminology,  
University of Toronto

Alexandra is researching women's attitudes in situations of recurring domestic violence.

**Johnny Mack**

Law,  
University of Victoria

Johnny is investigating how the traditional socio-political and legal framework of the Nuu-chah-nulth people (a group of First Nations peoples living on the west coast of Vancouver Island) can be reformed to better suit today's realities.

**Mélanie Millette**

Communications,  
Université du Québec  
à Montréal

Mélanie is analyzing how social media can provide visibility and legitimacy to minority or marginalized groups.

**Danielle Peers**

Physical Education  
and Recreation, University  
of Alberta

Danielle is assessing how the perceptions held by Canadians influence the rights and opportunities of disabled citizens.

**Graham Reynolds**

Law,  
University of Oxford

Graham is weighing the impact of new copyright laws on the balance between the rights of copyright owners and freedom of expression.

**Lara Rosenoff**

Anthropology,  
University of British  
Columbia

Lara is studying how violence and displacement in Northern Uganda have interrupted the transmission of moral and cultural knowledge between generations.

**Marina Sharpe**

International Law,  
University of Oxford

Marina is questioning the African human rights regime and its role in effectively protecting refugees.

**Zoe Todd**

Social Anthropology,  
University of Aberdeen

Zoe is examining the impact of mining development in the Northwest Territories on women's subsistence fishing.

**Laure Waridel**

Anthropology and Sociology  
of Development,  
Graduate Institute  
of International Studies

Laure is exploring a vision of sustainable development that reconciles ecological, social and economic viability.

## Scholars

### 2010

**Adolfo Agundez Rodriguez**, Université de Sherbrooke  
**Karina Benessaiah**, Université d'État de l'Arizona  
**Nathan Bennett**, Université de Victoria  
**François Bourque**, King's College de Londres  
**Amanda Clarke**, Université d'Oxford  
**Libe Garcia Zarranz**, Université de l'Alberta  
**Lisa Kelly**, Université Harvard  
**Michelle Lawrence**, Université Simon Fraser  
**Scott Naysmith**, London School of Economics and Political Science  
**Leila Qashu**, Université Memorial de Terre-Neuve  
**Rosalind Raddatz**, Université d'Ottawa  
**Émilie Raymond**, Université McGill  
**Simon Thibault**, Université Laval  
**Joël Thibert**, Princeton University  
**Erin Tolley**, Queen's University

### 2009

**Martine August**, University of Toronto  
**Jonas-Sébastien Beaudry**, University of Oxford  
**Magaly Brodeur**, Université de Montréal  
**Kathryn Chan**, University of Oxford  
**Isabelle Chouinard**, Université de Montréal  
**Simon Collard-Wexler**, Columbia University  
**Christopher Cox**, University of Alberta  
**Tamil Kendall**, University of British Columbia  
**Jean-Michel Landry**, University of California, Berkeley  
**Laura Madokoro**, University of British Columbia  
**Lindsey Richardson**, University of Oxford  
**Mark Lawrence Santiago**, University of British Columbia  
**Jeremy Schmidt**, University of Western Ontario  
**Lisa Szabo-Jones**, University of Alberta  
**David Theodore**, Harvard University

### 2008

**Andrée Boisselle**, University of Victoria  
**Julia Christensen**, McGill University  
**Lisa Freeman**, University of Toronto  
**Xavier Gravend-Tirole**, Université de Montréal & Université de Lausanne  
**Shauna Labman**, University of British Columbia  
**Mark Mattner**, McGill University  
**Daina Mazutis**, University of Western Ontario  
**William Tayeebwa**, Concordia University  
**Christopher Tenove**, University of British Columbia  
**Alberto Vergara Paniagua**, Université de Montréal  
**Lilia Yumagulova**, University of British Columbia

### 2007

**Sarah Kamal**, London School of Economics and Political Science

### Former scholars

**Caroline Allard**, Université de Montréal (2003)  
**Michael Ananny**, Stanford University (2006)  
**Anna-Lisa Aunio**, McGill University (2003)  
**Alexander Aylett**, University of British Columbia (2007)  
**Maria Banda**, University of Oxford & Harvard University (2008)  
**Jonathan Beauchamp**, Harvard University (2008)  
**Catherine Bélair**, Université Laval (2006)  
**Jay Batongbacal**, Dalhousie University (2003)  
**David R. Boyd**, University of British Columbia (2005)

**Jillian Boyd**, University of Toronto (2004)  
**Christine Brabant**, University of Sherbrooke (2006)  
**Marie-Joie Brady**, University of Ottawa (2005)  
**Sherri Brown**, McMaster University (2007)  
**Ken Caine**, University of Alberta (2004)  
**Caroline Caron**, Concordia University (2005)  
**Kevin Chan**, Harvard University (2005)  
**May Chazan**, Carleton University (2006)  
**Astrid Christoffersen-Deb**, University of Oxford (2005)  
**Elaine Craig**, Dalhousie University (2007)  
**Lucas Crawford**, University of Alberta (2007)  
**Colleen M. Davison**, University of Calgary (2004)  
**Jessica Dempsey**, University of British Columbia (2007)  
**Nora Doerr-MacEwen**, University of Waterloo (2004)  
**Lilith Finkler**, Dalhousie University (2005)  
**Pascale Fournier**, Harvard University (2003)  
**Julie Gagné**, Université Laval and École des hautes études en sciences sociales (2003)  
**Margarida Garcia**, Université du Québec à Montréal (2004)  
**Ginger Gibson**, University of British Columbia (2003)  
**Rajdeep Singh Gill**, University of British Columbia (2006)  
**Christian Girard**, Université de Montréal (2005)  
**Lisa Helps**, University of Toronto (2006)  
**Kate Hennessy**, University of British Columbia (2006)  
**Robert Huish**, Simon Fraser University (2004)  
**Fiona Kelly**, University of British Columbia (2005)  
**Dawnis Kennedy**, University of Toronto (2006)  
**Kristi Kenyon**, University of British Columbia (2007)  
**Alenia Kysela**, University of Toronto (2004)  
**Patti-Ann LaBoucane-Benson**, University of Alberta (2004)  
**Joshua Lambier**, University of Western Ontario (2007)  
**Jennifer Langlais**, Harvard University (2007)  
**Alexis Lapointe**, Université de Montréal and Paris X Nanterre (2006)  
**D. Memeé Lavell-Harvard**, University of Western Ontario (2003)  
**Robert Leckey**, University of Toronto (2003)  
**Myles Leslie**, University of Toronto (2007)  
**Leah Levac**, University of New Brunswick (2007)  
**Jason Luckerhoff**, Université du Québec à Trois-Rivières (2006)  
**David Mendelsohn**, McGill University (2004)  
**James Milner**, University of Oxford (2003)  
**Jason Morris-Jung**, University of California, Berkeley (2007)  
**Amy Z. Mundorff**, Simon Fraser University (2005)  
**Prateep Nayak**, University of Manitoba (2006)  
**Robert Lee Nichols**, University of Toronto (2003)  
**Alain-Désiré Nimubona**, HEC Montréal (2004)  
**Taylor Owen**, University of Oxford (2006)  
**Emily Paddon**, University of Oxford (2007)  
**Geneviève Pagé**, Université de Montréal (2007)  
**Kate Parizeau**, University of Toronto (2007)  
**Rebecca Pollock**, Trent University (2004)  
**Vincent Pouliot**, University of Toronto (2005)  
**Karen Rideout**, University of British Columbia (2004)  
**Nicholas Rivers**, Simon Fraser University (2008)  
**Louis-Joseph Saucier**, Université du Québec à Montréal and Paris I Panthéon-Sorbonne (2004)  
**Meredith Schwartz**, Dalhousie University (2006)  
**Aliette Frank Sheinin**, University of British Columbia (2005)  
**Samuel Spiegel**, University of Cambridge (2006)  
**Anna Stanley**, University of Guelph (2003)  
**Emma J. Stewart**, University of Calgary (2005)  
**Irvin Studin**, York University (2008)  
**Sonali Thakkar**, Columbia University (2005)  
**Sophie Thériault**, Université Laval (2003)  
**Pierre-Hugues Verdier**, Harvard University (2006)  
**Grégoire Webber**, University of Oxford (2004)

# Trudeau Mentorship

## A springboard to practice

Intellectual relationships, the practitioner's perspective, a critical look at the research process, knowledge exchange and access to a wide network of public figures: this is what a Trudeau Mentorship offers. With exceptional experience and outstanding accomplishments, Trudeau mentors are a source of inspiration to young doctoral students in search of answers to fundamental questions. The stories of two 2011 Trudeau mentors demonstrate the uniqueness and impact of the program.

Mary Ellen Turpel-Lafond is British Columbia's first representative for children and youth. Previously, she was a law professor and a criminal law judge in youth and adult courts. As a Trudeau mentor, Ms Turpel-Lafond is paired with Mark Lawrence Santiago, a PhD candidate in human geography at the University of British Columbia. She says her life has become richer because of her role as a Trudeau mentor. "I meet my scholar, Lawrence, regularly. I support his academic work by pushing him to be rigorous and thorough, and encouraging him to view his contribution to the scholarly and public policy communities as internationally significant to global justice. He has taught me a great deal about his area of expertise, labour migration and the experiences of immigrant and refugees. He has also encouraged me in my efforts to convene a first-ever summit with immigrant and refugee youth in British Columbia. As a result, we are working to improve the social systems to more effectively support the needs and human rights of immigrant and refugee youth," says Ms. Turpel-Lafond.

A respected Canadian lawyer and author with a special interest in gender issues and health policy, Maureen McTeer is a Trudeau mentor to Tamil Kendall, PhD candidate in interdisciplinary studies at the University of British Columbia, and Isabelle Chouinard, who is pursuing doctoral studies in applied sciences at the Université de Montréal. "My own background in law, medicine, science and public policy has served us all well; and we have all learned from each other's research findings. My contacts in the health and research fields in Canada and the USA have been of assistance to both scholars. They will both have a real impact on Canadian policy and practices in their chosen fields, and both are contributing directly to addressing – even resolving – complex issues in women's health and empowerment and in end-of-life protocols for infants and children," she asserts.



I am very fortunate to have Maureen McTeer as my Trudeau mentor. Maureen has invited me to take part in events that she is participating in and has generously introduced me to members of her national and international networks dedicated to women's health. These meetings have provided food for thought and allowed me to contribute to causes I care about."

**Tamil Kendall, 2009 Trudeau Scholar**

**Allan E. Blakeney**  
1925 - 2011  
Former Saskatchewan Premier and modern-day Father of Confederation Allan Blakeney died of cancer on April 16. He was 85. Named a Trudeau mentor in 2004, he will be greatly missed by the Trudeau Foundation community.

**Maureen McTeer**  
(2011) has been appointed co-chair of the new National Expert Commission on Health System Improvement launched by the Canadian Nurses Association.

**Edward Roberts**  
(2010) is the most recent recipient of the Newfoundland-and-Labrador Lieutenant Governor's Award for Excellence in Public Service.

**Larry Murray (2008)** was appointed to the honorary position of Grand President of the Royal Canadian Legion in June 2010. For his work in support of the Canadian Coast Guard, he was awarded an honorary diploma by the Canadian Coast Guard College in 2010.

**Robert Fowler (2008)** has been awarded an honorary doctorate by the University of Ottawa in recognition of his dedication to the importance of foreign policy and Canada's engagement with Africa.

## People of exception

The Foundation appoints up to twelve mentors each year in an innovative experiment that seeks to forge intellectual and personal bonds between renowned Canadians with extensive experience in public life and talented doctoral students. The mentors are drawn from an array of professional backgrounds, including business, public service, law, arts, journalism and advocacy. They enjoy a national and international reputation based on achievements in their own particular field and, most importantly, are able to introduce scholars to their networks.

- The 2011 call for nominations opened in July and closed in September 2010
- Nominations were requested of over 275 eminent nominators
- 180 nominations were examined in the 2011 selection process
- The mentors are selected by an external committee of peers
- 10 mentors were appointed in 2011
- The mentors were announced in a press release on February 8, 2011
- Their mandate began in January 2011 and will end in June 2012
- Each mentor may receive a \$20,000 honorarium and a \$15,000 travel allowance
- To date, the Foundation has enrolled 70 mentors

# 2011 Mentors



**George R.M. Anderson**  
Ontario

President and CEO of the Forum of Federations, Anderson brings to the Trudeau network his experience and leadership at the highest levels of public service in the areas of natural resources, energy, international affairs and public policy.



**Margaret Bloodworth**  
Ontario

In addition to her expertise in dispute resolution and mediation, Bloodworth has extensive experience in public safety, security and intelligence. Having served as a security advisor to Prime Minister Stephen Harper, she is well positioned to engage with Trudeau scholars on a wide range of public policy and public service issues.



**Jacques Bougie**  
Quebec

Former president and CEO of Alcan, and chairman and director of major Canadian corporations, Bougie is an active community volunteer and business leader particularly versed in issues of international management and governance.



**Joseph Caron**  
British Columbia

An accomplished diplomat with extensive knowledge of Asian-Canadian relations and international economic affairs, Caron brings a wide-reaching network and superb communications skills to the Trudeau Community.



**Rita Deverell**  
Nova Scotia

A Canadian television broadcaster, theatre artist and social activist, Deverell's pioneering work in journalism led her to establish VisionTV, the world's first multifaith and multicultural network.



**Chantal Hébert**  
Quebec

A highly respected and influential columnist and political commentator in the French- and English-speaking communities, Hébert contributes an extensive understanding of political issues and a deep commitment to and interest in public policy.



**Maureen McTeer**  
Ontario

Through her rich career in law, science and public policy, McTeer has advocated for a wide range of issues, from the reform of democratic institutions to women's work-life balance and their access to medical reproductive technologies.



**Samantha Nutt**  
Ontario

With a medical background fifteen years of work in some of the world's most dangerous war zones, Dr. Nutt, the founder and director of War Child Canada, is renowned for her energy and invaluable contribution to questions dealing with human rights, the impact of war, social justice, and public engagement in global issues.



**Mary Ellen Turpel-Lafond**  
British Columbia

This lawyer and children's rights advocate was the first Aboriginal woman appointed to the judicial bench in Saskatchewan. She is now the BC representative for children and youth. She has also taught law.



**Robert Wright**  
Ontario

Public service champion, former president and CEO of Export Development Canada and former federal deputy minister of finance, Wright boasts over 30 years of experience in public service, including economic analysis, foreign affairs, energy and natural resources. His knowledge of policy networks in Canada is invaluable.

## Mentors

### 2010

Guy Berthiaume  
Edward Broadbent  
Donald W. Campbell  
Maria Campbell  
Roberta Jamieson  
Jim Judd  
Pierre Pettigrew  
Edward Roberts  
Guy Saint-Pierre  
Jodi White

### 2009

James Bartleman  
Chuck Blyth  
Renée Dupuis  
Ivan Fellegi  
Peter Harder  
Misel Joe  
Carolyn McAskie  
Anne McLellan  
Alanis Obomsawin  
Nola-Kate Seymoar

### 2008

Dyane Adam  
Robert Fowler  
Sylvia D. Hamilton  
Janice MacKinnon  
Louise Mailhot  
Larry Murray  
Alex Neve  
Monica Patten  
Raymond A. Speaker

### 2007

Lloyd Axworthy  
Ken Battle  
Monique Bégin  
Elizabeth Davis  
Ursula Franklin  
Huguette Labelle  
Gordon Smith

### 2006

Margaret Catley-Carlson  
Raymond Chrétien  
Arthur Hanson  
Frank Iacobucci  
Donald Johnston  
Gregory P. Marchildon  
David Morley  
Stephanie Nolen

### 2005

Paul Heinbecker  
Irshad Manji  
Judith Maxwell  
Elizabeth May  
Morris Rosenberg  
Roméo Saganash  
Jeffrey Simpson  
Ken Wiwa

### 2004

Louise Arbour  
Allan Blakeney†  
Elizabeth Dowdeswell  
Yves Fortier  
Michael Harcourt  
Judith Maxwell  
Ken Wiwa

# The Trudeau Fellowship

## The luxury of taking a step back

Their commitment to innovation and complex, high-level projects and their distinctive desire to make a difference are the hallmarks of Trudeau fellows, whose expertise and involvement spur the critical thinking of other scholars, thinkers and practitioners on issues that matter to Canadians. The Trudeau Fellowship gives these free thinkers the three elements they need to make a meaningful contribution to questions of present-day concern: funding, time and flexibility.

Macartan Humphreys is an associate professor of political science at Columbia University and a Visiting Trudeau Fellow at the University of British Columbia. His research focuses on the political economy of development, governance and conflict processes. His recent work pioneered the use of an experimental approach in the study of issues as compelling as the influence of resource management on civil war. The Trudeau Fellowship comes at a critical time in this research, as Humphreys is completing two major field experiments on political accountability and the distribution of international aid: one in Uganda and the other in Congo. From these experiments are emerging many questions that may influence social outcomes for local populations. Explains Professor Humphreys, "With data coming in right now, I will be able to use the Trudeau Fellowship to start answering these fundamental questions. But the intellectual space offered by the fellowship will also allow me to try to push further in new directions. It also provides time for stepping back: this is perhaps its greatest gift."

Haideh Moghissi, also a 2011 Trudeau Fellow, is a professor of sociology and women's studies at York University in Toronto. Having completed three international comparative projects on Muslims in Canada and beyond and on the problems and prospects of integration and gender relations, she can now focus on two other projects. "The Fellowship's financial support is crucial in pursuing my work at this stage of my career. I can now focus on two other projects, including a study of the dissemination activities related to the challenges Canada and other liberal democracies face in these rapidly changing local and global politico-social circumstances, in particular the practical complexities and contradictions of such taken-for-granted issues as multiculturalism, minority rights and group rights. I also seek to explore the social causes of the encroachment of religion in public domains and its consequences for citizenship rights, gender equity and individual moral agency," says Professor Moghissi.



For a reflection or a reorientation in a research project, one could not ask for better colleagues than the extraordinary group of scholars and practitioners that form the Trudeau network.”

**Macartan Humphreys, 2011 Visiting Trudeau Fellow**

Guy Vanderhaeghe (2008) was interviewed in the Arts section of the *Globe and Mail* on September 17, 2011. His most recent historic novel, “A Good Man,” was the subject of a laudatory review.

François Crépeau (2008) was elected United Nations special rapporteur on the human rights of migrants for a three-year mandate in June 2011.

Philippe Poullaouec-Gonidec (2005) was appointed member of the Social Sciences and Humanities Commission of the Canadian Commission for UNESCO to represent the UNESCO Chair on Landscape and Environment of the Université de Montréal.

Rosemary Sullivan's (2008) poetry in the pavement at the Cedarbrae Library in Scarborough was inaugurated by the Toronto Public Library in December 2010.

Isabella Bakker (2009) obtained a strong endorsement for her work by the UN Security Council in October 2010. The Council's report refers largely to her work on the System Wide Action Plan about women and peace and security. A resolution including her recommendations was adopted by the General Assembly.

## An ideal setting to foster innovation

Up to five fellows are chosen each year in recognition of outstanding achievement, innovative approaches to issues of public policy, and commitment to public engagement. The Foundation provides support for the fellows to make extraordinary contributions in their fields through leading-edge research and creative work. As the Fellowship Program grows, the fellows build a network of imaginative people working together from a variety of perspectives to address fundamental social and policy issues.

- The 2011 call for nominations for the regular Trudeau Fellowships opened in September and closed in November 2010
- The 2011 call for nominations for the International Visiting Trudeau Fellowship opened in October and closed in December 2010
- Nominations were submitted by a list of 250 eminent nominators
- Nominations for 77 candidates were examined in the fellowship selection process
- Fellows were selected by an external committee of peers
- 4 fellows were appointed in 2011
- The 4 fellows were announced at a formal reception in Toronto on October 17, 2011, and through a press release
- Their mandate began in June 2011 and will end in May 2014
- Total value of each fellowship: \$225,000 over three years
- To date, the Foundation has awarded 42 fellowships

# 2011 Fellows



**Macartan Humphreys**  
Columbia University,  
Visiting Trudeau Fellow  
at the University  
of British Columbia

The faculty and students of the University of British Columbia will benefit from the expertise of Columbia University Professor Humphreys, internationally acclaimed for his innovative field experiment approach to issues such as the influence of resource management on civil war.



**John McGarry**  
Queen's University

Professor McGarry exemplifies Canadian expertise in conflict resolution and peacekeeping and is actively engaged in the critical negotiations currently taking place in Cyprus.



**Haideh Moghissi**  
York University

After a prolific career in Iran as an archivist, Professor Moghissi became an internationally acclaimed analyst of women's issues in the Muslim world.



**Ronald Rudin**  
Concordia University

Professor Rudin is a renowned social historian who innovatively combines various technologies and media—books, films, the Internet, GPS—to tell stories about the past.

## Fellows

### 2010

**Janine Brodie**, University of Alberta  
**Sujit Choudhry**, New York University  
**Alain-G. Gagnon**, Université du Québec à Montréal  
**Steven Loft**, Visiting Fellow at Ryerson Gallery and Research Centre

### 2009

**Isabella C. Bakker**, York University  
**Clare Bradford**, Deakin University, Australia, visiting fellow at the University of Winnipeg  
**Beverley Diamond**, Memorial University of Newfoundland  
**Simon Harel**, Université de Montréal  
**Jeremy Webber**, University of Victoria

### 2008

**François Crépeau**, McGill University  
**Kathleen Mahoney**, University of Calgary  
**John Robinson**, University of British Columbia  
**Rosemary Sullivan**, University of Toronto  
**Guy Vanderhaeghe**, University of Saskatchewan

### 2007

**William D. Coleman**, University of Waterloo  
**Eric Helleiner**, University of Waterloo  
**Shana Poplack**, University of Ottawa  
**William E. Rees**, University of British Columbia  
**Joseph Yvon Thériault**, Université du Québec à Montréal

### 2006

**Constance Backhouse**, University of Ottawa  
**John Borrows**, University of Victoria  
**Jocelyn Létourneau**, Université Laval  
**Barbara Neis**, Memorial University  
**Jennifer Welsh**, University of Oxford

### 2005

**George Elliott Clarke**, University of Toronto  
**Jane Jenson**, Université de Montréal  
**Will Kymlicka**, Queen's University  
**Margaret Lock**, McGill University  
**Philippe Poullaouec-Gonidec**, Université de Montréal

### 2004

**Ann Dale**, Royal Roads University  
**Roderick A. Macdonald**, McGill University  
**Rohinton Mistry**, writer  
**Donald Savoie**, Université de Moncton  
**Daniel Weinstock**, Université de Montréal

### 2003

**David Ley**, University of British Columbia  
**Danielle Juteau**, University of Montreal  
**Janice Gross Stein**, University of Toronto  
**James Hamilton Tully**, University of Victoria

# The Public Interaction Program

## Showcasing promising thoughts

The Foundation's unique public activities are organized to reflect a particular approach nicknamed "KATE" for knowledge acquisition, transfer and exchange. We believe that everyone who attends a Trudeau event will learn something new. Furthermore, we make sure that the meetings and the networking opportunities we sponsor are conducive to the transfer of the most creative and promising ideas articulated by Trudeau community members, invited experts and other guests.

In 2010-2011, a number of events provided the opportunity to explore in-depth or start a national discussion on questions of importance to Canadians. This was the case with the remarkable "Citizenship from Coast to Coast to Coast" conference series, initiated by Trudeau Scholars Shauna Labman, Laura Madokoro and Erin Tolley in collaboration with Asha Kaushal of the Liu Institute for Global Issues, and supported by the Foundation's Public Interaction Program.

How does the Canadian nation manifest itself at a local level? What levels of sovereignty play out in experiences and understandings of citizenship? Is it possible to have simultaneous loyalties to the nation and the city? What role does language play in participatory citizenship? These questions were at the heart of the conference series, which was convened on Canada's three coasts – in Vancouver, Iqaluit and Halifax – over the course of 2010-2011. Each of the three organizing Trudeau scholars had her own outlook – law, history or political science – to elicit interest in the issues.

The conference series attracted politicians, academics, policymakers, activists and community members from each host site. Together with Trudeau scholars, mentors and fellows, they grappled with the nature of Canada's citizenship conversations, the similarities and differences that emerge across coasts and locales, and how place affects the understanding of citizenship in Canada. "The Foundation's backing sowed the seeds for what we hope will be an ongoing dialogue about the various ways in which citizenship is experienced in Canada," declared the organizers of these memorable events.

The Foundation thus provides the opportunity, the funding and the support necessary for members of its community to hold complex and demanding events: national conversations on questions of importance to Canadians in which participants express and weigh diverse perspectives. It is gratifying to watch the Trudeau Foundation's event model inspire Trudeau community members and partners. It attests to the relevance of our knowledge dissemination model.



There is a strong, enthusiastic desire among many Foundation community members to do more to extend our ‘Canada’ to the territories as well. This event in Iqaluit demonstrated to me that the Foundation is open to that extension and is willing to explore creative ways to make that happen. I also believe that local Nunavut participants were equally, if not more, touched by this openness on the part of the Foundation.”

*Julia Christensen, 2008 Trudeau Scholar, referring to the *Citizenship from Coast to Coast to Coast* event*

## Sharing ideas that matter

The Public Interaction Program (PIP) is the centrepiece that brings the Foundation’s three granting programs together. PIP events and the Foundation’s travel and research allowance provide beneficiaries with unique opportunities to learn and exchange research, ideas and proposals that focus on specific questions, and to share knowledge with colleagues from different disciplines and varied life and cultural backgrounds. The structure of our programs gives top researchers and fellows, upcoming PhD scholars and practical-minded mentors the chance to bring their expertise together and make knowledge exchange and transfer a reality.

The PIP comes to life through four annual Trudeau events. In addition, members of the Trudeau community are encouraged to organize PIP events on major issues of public policy that affect Canadians and global society. Finally, we collaborate with other institutions and organizations to advance discussions in wider fields.

- Purpose: knowledge acquisition, knowledge transfer and knowledge exchange
- Number of events organized in 2010-11: 13
- Total attendance at events this year: 1,165

# 2010-2011 Events hosted by the Foundation

## “What Children’s Literature Tells Us”

**Trudeau Lecture by Professor Clare Bradford  
(University of Winnipeg, visiting from  
Deakin University, Australia), 2009 Trudeau  
Visiting Fellow**

September 21, 2010 – Vancouver, BC

Clare Bradford is a professor at the School of Communication and Creative Arts at Deakin University, Melbourne, Australia. She is the very first International Visiting Trudeau Fellow and was hosted by the University of Winnipeg for the duration of her fellowship in Canada. Professor Bradford opened the third series of Trudeau Lectures. In a room filled with more than 80 participants at Simon Fraser University’s Segal Graduate School of Business in downtown Vancouver, she spoke about children’s literature, indigenous story-telling and the impact of Australian history on both. Clare Bradford also participated in a luncheon discussion organized by the Master of Arts in Children’s Literature Program at the University of British Columbia. The text of her lecture is published in the third volume of the *Trudeau Foundation Papers*.

## “Equal in Dignity: Human Rights and the Passage of Generations”

**Annual Trudeau Conference on Public Policy**  
November 18-20, 2010 – Winnipeg, Manitoba

The seventh Trudeau Conference on Public Policy, held from November 18 to 20 in Winnipeg, brought together more than 270 registered participants, close to 65% of whom were from outside the Trudeau network. Keynote speakers Ronald Wright, Dale Turner, Suzanne Dovi and Philippe Kirsch shed new light on different aspects of human dignity and the passage of generations, and the issues were discussed in detail by 16 experts in dialogue sessions. Two panels featuring some of Canada’s highest judges and representatives of the four main political parties discussed the past and the future of human rights and dignity.

A partnership with the Winnipeg Art Gallery gave conference-goers the opportunity to tour the Wanda Koop exhibition with the artist herself. The Canadian Museum for Human Rights participated in the conference and the scholars’ workshop that preceded it, and the University of Manitoba sponsored the national opinion poll on the conference theme. These three partnerships, together with the financial support of the BMO Financial Group for a second year, helped make the event a success.

Local media, including the *Winnipeg Free Press*, the Aboriginal Peoples Network Television and Radio-Canada, covered the conference and the poll and interviewed participants.

## Trudeau Mentor-Scholar Retreat

February 1-3, 2011 – Niagara-on-the-Lake,  
Ontario

This year's retreat generated a whirlwind of talks on the four key themes of the Foundation. The 65 participants – including 15 mentors – engaged in lively discussions combining scholars' current research with mentors' experience and background, and exchanged questions about knowledge transfer and sharing. Janice Stein, 2003 Trudeau Fellow and the outgoing director of the Munk School for Global Affairs, delivered the fifth annual lecture of the series "From Ideas to Policy." Inspired by the talks of 2006 Trudeau Fellow Jocelyn Létourneau of Université Laval and H.V. Nelles of McMaster University, the participants also discussed the role of and current approaches to Canadian history.

## "Beyond the Strategic Silence: Towards the Global Economic Empowerment of Women"

**Trudeau Lecture by Professor Isabella Bakker  
(York University), 2009 Trudeau Fellow**

February 2, 2011 – St. Catharines, Ontario

The Foundation combined a Trudeau Lecture with the mentor-scholar retreat. Professor Isabella Bakker, 2009 Trudeau Fellow and a professor of political science at York University, delivered an outstanding overview of the question of global empowerment of women to an audience of 65 participants. She gave her presentation again on September 29 to an audience of 45 at Brock University in a Trudeau Lecture where she examined new directions in public policy to ask whether feminism is still relevant for addressing questions of inequality in Canada. Her lecture is published in the third volume of the *Trudeau Foundation Papers*.

## "A Nationalism Neither Chauvinistic nor Closed"

**Trudeau Lecture by Professor Jeremy Webber  
(University of Victoria), 2009 Trudeau Fellow**

March 24, 2011 – Quebec City, Quebec

Jeremy Webber, 2009 Trudeau Fellow and Canada Research Chair in Law and Society at the University of Victoria, was warmly welcomed at the Université Laval on the occasion of his Trudeau Lecture. Canal Savoir and Télé-Québec taped the lecture, which generated rich discussion with the more than 60 participants. A luncheon attracted close to 20 graduate students from the partnering Institut québécois des hautes études internationales and the Faculty of Law and completed a very successful partnership. A written version of the lecture appears in the third volume of the *Trudeau Foundation Papers*.

## "From Migration to Homelessness: Self-Narrative and Contemporary Mobility"

**Trudeau Lecture by Professor Simon Harel  
(Université du Québec à Montréal),  
2009 Trudeau Fellow**

March 31, 2011 – Regina, Saskatchewan

Simon Harel, a professor of literature at the Université du Québec à Montréal and 2009 Trudeau Fellow, captivated a French-speaking audience of 60 at the University of Regina with his Trudeau Lecture on migration and homelessness. Presented as part of the university's centennial celebrations and with the support of the Institut français, the lecture was much appreciated by the university community and the general public. Radio-Canada invited Professor Harel for a morning radio interview and the local press drew attention to the lecture, which has been published in the third volume of the *Trudeau Foundation Papers*.

## “Courage and Public Policy”

### **Trudeau Summer Institute**

May 16-20, 2011 – Whistler, British Columbia

Some 120 Trudeau community members and guests attended the 2011 Summer Institute in Whistler from May 16 to 20. The feedback was unanimous: the event was stimulating, challenging, inspiring and “an incredible intellectual and social experience.” With a program that alternated panel discussions with position paper discussions, excursions and informal networking opportunities, the event illustrated the richness of the Trudeau community. It also gave a voice to mentors, fellows and scholars alike and provided the new 2011 scholars with a glimpse of what lies ahead. Highlights included welcoming speeches by former BC Premier Gordon Campbell and Senator Jack Austin, papers by Trudeau Fellows Will Kymlicka and Bill Rees, and a dinner in honour of the finishing Trudeau scholars at the Squamish and Lil’wat Cultural Centre. Just before the Institute, for the first time, an entire day was dedicated to welcoming the new scholars, giving them the chance to get to know their group and the Foundation better and offering them a seminar in communication skills. The new scholars were announced on May 17 as part of a targeted media campaign. Media outlets across Canada, including the *National Post*, *La Presse*, CBC radio (Toronto) and the *Vancouver Sun*, covered the news.

## “Re’ Thinking, Revitalization, Return, and Reconciliation in Contemporary Indigenous Expressive Culture”

### **Trudeau Lecture by Professor Beverley Diamond (Memorial University of Newfoundland), 2009 Trudeau Fellow**

June 1, 2011 – Fredericton, New Brunswick

The Foundation closed the third series of the Trudeau Lectures with Beverley Diamond’s presentation at the University of New Brunswick/ St. Thomas University. Professor Diamond, Canada Research Chair in Ethnomusicology at Memorial University of Newfoundland and 2009 Trudeau Fellow, talked about rethinking contemporary indigenous expressive culture as part of the “Big Thinking Lecture Series” at the Congress of the Canadian Federation for the Humanities and Social Sciences. Her talk was attended by 100 participants and has been published in the third volume of the *Trudeau Foundation Papers*.

# 2010-2011 Events supported by the Foundation

## “Indigenous Law in the Coast Salish Tradition”

October 14-16, 2010 – Territory of the Cowichan Tribes, next to Duncan, British Columbia

This PIP event hosted by Jeremy Webber, 2009 Trudeau Fellow, and by the Cowichan tribes, provided an opportunity for 70 knowledge-keepers, leaders and members of different Coast Salish nations to come together to discuss the nature of their law, its role today, ways it might speak to non-indigenous law, and ways it can and should shape governance in Coast Salish nations and structure their relationship with non-indigenous institutions.

the one-day seminar attracted significant media attention, including CPAC, Canal Savoie and local radio stations. The event brought together government representatives, public servants, academics and decision makers – more than 120 participants engaged in lively discussions on a timely subject of interest to Canadians.

## “The Arts of Social Justice and the Cultures of Human Rights”

November 18, 2010 – Winnipeg, Manitoba

This scholars' workshop was led by 2007 Trudeau Scholars Lucas Crawford and Joshua Lambier and was organized in partnership with the Canadian Museum for Human Rights. It was supported by the Foundation and attracted 30 participants.

## “Tapping the Potential for Improved Connection and Collaboration”

May 19, 2011 – Whistler, British Columbia

This roundtable attracted 50 current and former scholars, mentors and fellows and was jointly organized by Trudeau scholars and the Trudeau Foundation Society.

## “Religious Pluralism and Immigration: Tendencies, Options, Management”

January 27, 2011 – Quebec City, Quebec

After a successful Summer Institute at the École nationale d'administration publique (ENAP) in May 2008, the Foundation returned in January 2011 for an event on religious pluralism and immigration. Organized by the Centre for Global Challenges (Glendon College at York University) and ENAP in partnership with the Foundation,

## “Isolation, Identity and Inclusion”

June 9-11, 2011 – Iqaluit, Nunavut

The second of three seminars of the series “Citizenship from Coast to Coast to Coast,” organized by Trudeau Scholars Shauna Labman (2008), Laura Madokoro (2009) and Erin Tolley (2010) and by Liu Scholar Asha Kaushal, featured different panels on a number of topics related to citizenship: belonging and inclusion; language; citizenship and the relevance of the city; sovereignty and self-rule; and the legal and political dimensions of citizenship. The event attracted 30 participants, two-thirds of whom came from outside the Trudeau community. Presenters were drawn from the policy, research and community sectors. The closing seminar took place in Halifax in November 2011.

# Trudeau Foundation Society

---

## Public interaction in cyberspace

**The Canadian International Council has produced a list of Canadians who are driving international affairs discussion and debate on Twitter. Four members of the Trudeau community are among the 40 top foreign policy voices: Trudeau Mentors Stephanie Nolen (2006) @snolen, Samantha Nutt (2011) @SamanthaNutt, and Gordon Smith (2007) @GordonSmithG20, and Trudeau Scholar Taylor Owen (2006) @taylor\_owen.**

## Sustaining the momentum

The Trudeau Foundation Society has been a long time in the making. Its creation was prompted by the desire of many scholars, fellows and mentors to continue their association with the Foundation and sustain their collaborative networks in some formal capacity after their official tenure with the Foundation had come to an end.

Today, the Society is governed by an executive committee composed of two former scholars, one former mentor, and one former fellow, who were elected by all of the Foundation's former scholars, fellows and mentors in late 2010. Following that vote (and the appointment of a new member following the vacancy occasioned by Renée Dupuis' appointment to the Vice-Presidency of the Quebec Commission on Human Rights and Youth Rights), the following members govern the Society:

- Grégoire Webber, President, 2004 Trudeau Scholar and Lecturer in Law, London School of Economics and Political Science
- Dyane Adam, Vice-President, 2008 Trudeau Mentor, former Commissioner of Official Languages of Canada and currently a special advisor and consultant to governmental agencies and Canadian universities

- Barbara Neis, Vice-President, 2006 Trudeau Fellow and Professor, Department of Sociology, Memorial University of Newfoundland
- Taylor Owen, Secretary-Treasurer, 2006 Trudeau Scholar and Post-Doctorate Banting Fellow, Liu Institute for Global Issues, University of British Columbia

The Society's first year has been an active one devoted to determining how best to serve its members and the Foundation. The Society's goal is to foster long-term relationships with the Foundation's awardees for the vital support and development of the Foundation and its community. One of its central objectives is to promote the public visibility of the Foundation nationally and internationally.

# Friends of the Foundation

Foundation activities rely on the dedication of many friends and contributors who volunteer their time, make donations and participate in various Foundation activities throughout the year. This is the case of the individuals who serve on our panels of external assessors and ensure the prestige and diligence of our selection process for scholars, fellows and mentors. Foundation events also benefit from the support and advice of different partners. These men and women play a crucial role in the development of the Trudeau community, and the Foundation appreciates their enthusiasm, time and support.

## Donors

- Bank of Montreal
- Guy Berthiaume
- Copibec
- Vera Ettema
- Claudette Laurie
- L'Idée fédérale
- Oxford University Press
- Anonymous donors

## File Review Committees

- Catherine Bélair, Sainte-Julie, Quebec
- Michèle Boisvert, Montreal, Quebec
- Douglas Brown, Antigonish, Nova Scotia
- Miro Cernetig, Vancouver, British Columbia
- William D. Coleman, Waterloo, Ontario
- Professor Martha Crago, Halifax, Nova Scotia
- Jack Davis, Bragg Creek, Alberta
- Yvon Fontaine, Moncton, New Brunswick
- Sherrill Grace, Vancouver, British Columbia
- Ian Green, Ottawa, Ontario
- Agnès Gruda, Montreal, Quebec
- Simon Harel (Chair of the File Review Committee for scholars), Montreal, Quebec
- John Knubley, Ottawa, Ontario
- Naomi Krogman (Vice-Chair of the File Review Committee for scholars), Edmonton, Alberta
- Hugo Loiseau, Sherbrooke, Quebec
- Larry Murray, Hubbards, Nova Scotia
- Andrew Noseworthy (Chair of the File Review Committee for mentors), St. John's, Newfoundland and Labrador
- Eric Ouellet, Toronto, Ontario
- Geneviève Pagé, Gatineau, Quebec
- Dominique Payette, Quebec City, Quebec
- Céline Saint-Pierre, Montreal, Quebec
- Jodi White, Ottawa, Ontario



# Financial Statements

## Independent Auditor's Report

### To the Directors of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation

We have audited the accompanying financial statements of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation, which comprise the statement of financial position as at August 31, 2011 and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation as at August 31, 2011 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

<sup>1</sup>Chartered accountant auditor permit No. 15492

"Pricewaterhouse Coopers" refers to Pricewaterhouse Coopers LLP/s.r.l./s.e.n.c.r.l., an Ontario limited liability partnership.

*PricewaterhouseCoopers LLP<sup>1</sup>*

## Statement of Financial Position

As at August 31, 2011	2011	2010
	\$	\$
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	<b>458,810</b>	406,342
Short-term investments (note 5)	<b>5,303,084</b>	1,738,502
Marketable securities (note 6)	<b>1,677,869</b>	1,452,740
Interest receivable	<b>1,585,623</b>	1,634,735
Other receivables	<b>97,654</b>	103,917
	<b>9,123,040</b>	5,336,236
<b>Marketable securities</b> (note 6)	<b>147,134,420</b>	150,311,706
<b>Property and equipment</b> (note 7)	<b>97,994</b>	124,996
<b>Intangible assets</b> (note 8)	<b>13,037</b>	13,016
<b>Deferred website development costs</b> (accumulated amortization of \$26,496; 2010 - \$183,831)	<b>15,736</b>	16,852
	<b>156,384,227</b>	155,802,806
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	<b>728,418</b>	307,634
Current portion of fellowship prizes payable (note 9(a))	<b>818,774</b>	890,022
Current portion of scholarships payable (note 9(b))	<b>1,643,382</b>	1,686,890
Mentorships payable	<b>100,000</b>	100,000
	<b>3,290,574</b>	2,984,546
<b>Long-term liabilities</b>		
Fellowship prizes payable (note 9(a))	<b>214,468</b>	300,886
Scholarships payable (note 9(b))	<b>1,963,459</b>	1,881,470
	<b>2,177,927</b>	2,182,356
	<b>5,468,501</b>	5,166,902
<b>Net Assets</b>		
<b>Net assets restricted for endowment purposes</b> (note 10)	<b>125,000,000</b>	125,000,000
<b>Net assets invested in property and equipment and intangible assets</b>	<b>111,031</b>	138,012
<b>Internally restricted net assets</b> (note 11)	<b>16,875,000</b>	15,000,000
<b>Unrestricted net assets</b> (note 12)	<b>8,929,695</b>	10,497,892
	<b>150,915,726</b>	150,635,904
	<b>156,384,227</b>	155,802,806

## Statement of Changes in Net Assets

For the year ended August 31, 2011					2011	2010
	Restricted for endowment purposes	Invested in property and equipment and intangible assets	Internally restricted	Unrestricted (note 12)	Total	Total
	\$	\$	\$	\$	\$	\$
<b>Balance - Beginning of year</b>	125,000,000	138,012	15,000,000	10,497,892	<b>150,635,904</b>	146,744,556
Excess of revenues over expenses for the year	-	(37,572)	-	317,394	<b>279,822</b>	3,891,348
Internally imposed restriction	-	-	1,875,000	(1,875,000)	-	-
Investment in property and equipment and intangible assets	-	10,591	-	(10,591)	-	-
<b>Balance - End of year</b>	125,000,000	111,031	16,875,000	8,929,695	<b>150,915,726</b>	150,635,904

## Statement of Revenues and Expenses

For the year ended August 31, 2011	2011	2010
	\$	\$
<b>Revenues</b>		
Interest	<b>5,872,013</b>	6,120,321
Loss on disposal of marketable securities	<b>(896,738)</b>	(98,619)
Unrealized gain on marketable securities	<b>1,299,422</b>	4,065,486
Donations	<b>67,254</b>	60,531
	<b>6,341,951</b>	10,147,719
<b>Expenses</b>		
Public Interaction Program	<b>1,505,926</b>	1,345,215
Fellowship program	<b>944,147</b>	1,082,416
Scholarship program	<b>1,677,065</b>	1,795,070
Mentorship program	<b>213,653</b>	212,178
Administration (note 16)	<b>730,473</b>	769,707
Program planning and delivery (note 16)	<b>694,975</b>	671,797
Investment counsel fees	<b>295,890</b>	379,988
	<b>6,062,129</b>	6,256,371
<b>Excess of revenues over expenses for the year</b>	<b>279,822</b>	3,891,348

## Statement of Cash Flows

For the year ended August 31, 2011	2011	2010
	\$	\$
<b>Cash flows from</b>		
<b>Operating activities</b>		
Excess of revenues over expenses for the year	<b>279,822</b>	3,891,348
Items not affecting cash and cash equivalents		
Loss on disposal of marketable securities	<b>896,738</b>	98,619
Unrealized gain on marketable securities	<b>(1,299,422)</b>	(4,065,486)
Amortization of property and equipment	<b>34,677</b>	35,916
Amortization of intangible assets	<b>2,895</b>	3,138
Amortization of deferred website development costs	<b>14,078</b>	9,757
	<b>(71,212)</b>	(26,708)
Changes in non-cash working capital components		
Decrease (increase) in		
Interest receivable	<b>49,112</b>	48,578
Other receivables	<b>6,263</b>	(6,514)
Increase (decrease) in		
Accounts payable and accrued liabilities	<b>420,784</b>	(149,188)
Scholarships and fellowship prizes payable	<b>(119,185)</b>	410,988
	<b>356,974</b>	303,864
	<b>285,762</b>	277,156
<b>Investing activities</b>		
Purchase of short-term investments	<b>(50,147,686)</b>	(12,496,794)
Proceeds on disposal of short-term investments	<b>46,583,104</b>	11,546,355
Purchase of marketable securities	<b>(55,104,393)</b>	(78,671,552)
Proceeds on disposal of marketable securities	<b>58,459,234</b>	79,404,788
Purchase of property and equipment	<b>(7,675)</b>	(4,509)
Purchase of intangible assets	<b>(2,916)</b>	(930)
Deferred website development costs	<b>(12,962)</b>	(21,288)
	<b>(233,294)</b>	(243,930)
<b>Net change in cash and cash equivalents during the year</b>	<b>52,468</b>	33,226
<b>Cash and cash equivalents - Beginning of year</b>	<b>406,342</b>	373,116
<b>Cash and cash equivalents - End of year</b>	<b>458,810</b>	406,342

# Notes to Financial Statements August 31, 2011

## 1. Purpose

La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation (the "Foundation") was incorporated on February 7, 2001 under Part II of the Canada Corporations Act and began operations in March 2002. An independent and non-partisan Canadian charity, the Foundation was established as a living memorial to the former Prime Minister by his family, friends and colleagues. The Foundation supports creative and critical thinkers who make meaningful contributions to critical social issues through scholarships, fellowships, mentorships and public interaction events.

The Foundation was officially registered with the federal government as a charitable organization on January 22, 2003.

## 2. Future changes in accounting policies

The Foundation will cease to prepare its financial statements in accordance with Canadian generally accepted accounting principles as set out in Part V of the Canadian Institute of Chartered Accountants ("CICA") Handbook - Accounting ("Canadian GAAP") for the periods beginning on September 1, 2012 when it will start to apply generally accepted accounting principles for not-for-profit organizations as set out in Part III of the CICA Handbook - Accounting as its primary basis of accounting. Consequently, future accounting changes to Canadian GAAP are not discussed in these financial statements as they will normally never be applied by the Foundation.

## 3. Summary of significant accounting policies

### Financial instruments

Financial assets are initially recorded at their fair value, and their revaluation depends on their classification, as described hereafter. Classification depends on when the financial instrument was acquired or issued, its characteristics and its designation by the Foundation. Settlement date accounting is used. Financial liabilities are recorded at cost.

- Cash and cash equivalents, short-term investments and marketable securities are classified as "held for trading assets". They are presented at fair value, and gains or losses related to the revaluation at the end of each year are included in revenues and expenses. Transaction costs are recognized in excess of revenues over expenses.
- Interest receivable and other receivables are classified as "loans and receivables". After being initially recorded at fair value, they are evaluated at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short term maturity.
- Accounts payable, accrued liabilities and long-term liabilities are classified as "other financial liabilities". They are initially evaluated at fair value, and future evaluations are done at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity, except for long-term liabilities which are recorded at the discounted value at initial recognition.

### Management estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

### Cash and cash equivalents

Cash and cash equivalents consist of deposits with major financial institutions and balances with investment brokers.

### 3. Summary of significant accounting policies (continued)

#### **Marketable securities**

Marketable securities consist of short-, mid- and long-term debt instruments.

#### **Revenue recognition**

##### *Contributions*

The Foundation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or as receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

##### *Interest*

Interest is recorded on an accrual basis when collection is considered probable.

##### *Gains and losses on disposal of marketable securities*

Gains and losses on disposal of marketable securities are recorded at the date of sale and represent the difference between the sale proceeds and the cost.

#### **Scholars, Fellows and Mentors programs**

Scholarships, prizes and honoraria are recorded as liabilities and expensed in the year of approval. Ongoing monitoring of the programs occurs on a continuing basis as part of an overall commitment to accountability. Since the scholar and fellow programs are multi-year commitments, changes in amounts committed are adjusted in the year they occur.

#### **Property and equipment**

Property and equipment are stated at cost less amortization. Amortization is provided for using the declining balance method over the estimated useful lives of the assets as follows:

Office communication equipment	20%
Furniture and fixtures	20%
Computer equipment	25% to 33%

Leasehold improvements are amortized on a straight-line basis over the term of the lease.

Artwork is not amortized because the useful life is virtually unlimited.

#### **Intangible assets**

Intangible assets consist of computer software, which is recorded at cost and amortized at a rate of 20%.

#### **Deferred website development costs**

Incremental costs directly related to the development of the website and placing it into service are deferred when it is probable that they will have a future benefit. Such costs are charged to expenses on a straight-line basis over a period of three years. If the unamortized balance of these costs exceeds the expected recovery, the excess will be charged to expenses during the year.

These costs are expensed to the Public Interaction Program ("PIP"), as the public and internal websites are an important vehicle for enabling the exchange of information and ideas within the Trudeau Network, and for the promotion of enhanced public discourse on major societal issues.

#### **Impairment of long-lived assets**

The Foundation reviews, when circumstances indicate it to be necessary, the carrying values of its long lived assets by comparing the carrying amount of the asset or group of assets to the expected future undiscounted cash flows to be generated by the asset or group of assets. An impairment loss is recognized when the carrying amount of an asset or group of assets held for use exceeds the sum of the undiscounted cash flows expected from its use and eventual disposition. The impairment loss is measured as the amount by which the asset carrying amount exceeds its fair value, based on quoted market prices, when available, or on the estimated current value of future cash flows.

## 4. Capital disclosures

As at August 31, 2011, the Foundation's capital structure consists of a \$125,000,000 endowment from the federal government, internally restricted funds of \$16,875,000 and unrestricted net assets of \$8,929,695.

The federal government's Funding Agreement stipulates that the original endowment not be spent, but that the income it generates may be used for the Foundation's purposes. Accordingly, the Foundation manages its capital with the following objectives:

- preserving the original capital of the endowment;
- protecting the endowment from inflationary impacts;
- funding current and future operations;
- ensuring that the Foundation is able to meet its financial obligations as they come due; and
- safeguarding the Foundation's ability to continue developing its programs in the long term.

## 5. Short-term investments

Short-term investments comprise Canadian dollar denominated deposits and money market funds. These investments bear interest at a floating rate and mature no later than August 31, 2012.

## 6. Marketable securities

Marketable securities consist of Canadian government and corporate bonds. The Foundation's investments are exclusively in bonds rated no lower than "A" by at least one recognized credit rating agency. However, bonds with a maturity of over five years carry an "AA" rating, as required by the federal government's Funding Agreement with the Foundation.

The allocation of investments in marketable securities by term is as follows:

				2011
	Less than 1 year	1 to 5 years	More than 5 years	Total
	\$	\$	\$	\$
Fair value	1,677,869	87,481,101	59,653,319	<b>148,812,289</b>
Par value	1,676,515	82,800,000	54,312,000	<b>138,788,515</b>
Weighted average yield	3.93%	3.98%	3.63%	

				2010
	Less than 1 year	1 to 5 years	More than 5 years	Total
	\$	\$	\$	\$
Fair value	1,452,740	79,260,294	71,051,412	151,764,446
Par value	1,406,610	74,423,000	65,909,000	141,738,610
Weighted average yield	5.12%	4.03%	3.80%	

## 7. Property and equipment

			2011	2010
	Cost	Accumulated amortization	Net	Net
	\$	\$	\$	\$
Office communication equipment	16,239	13,306	<b>2,933</b>	3,666
Furniture and fixtures	85,643	68,733	<b>16,910</b>	21,137
Computer equipment	90,656	67,927	<b>22,729</b>	21,570
Leasehold improvements	322,474	276,072	<b>46,402</b>	69,603
Artwork	9,020	-	<b>9,020</b>	9,020
	524,032	426,038	<b>97,994</b>	124,996

## 8. Intangible assets

			2011	2010
	Cost	Accumulated amortization	Net	Net
	\$	\$	\$	\$
Computer software	53,411	40,374	<b>13,037</b>	13,016

## 9. Long-term liabilities

### a) Fellowship prizes payable

	2011	2010
	\$	\$
Current portion of fellowship prizes payable	<b>818,774</b>	890,022
Long-term portion of fellowship prizes payable in year ending August 31, 2013	<b>214,468</b>	300,886
	<b>1,033,242</b>	1,190,908

### b) Scholarships payable

	2011	2010
	\$	\$
Current portion of scholarships payable	<b>1,643,382</b>	1,686,890
Long-term portion of scholarships payable in years ending August 31, 2013	<b>1,130,186</b>	1,286,865
2014	<b>609,486</b>	594,605
2015	<b>223,787</b>	-
	<b>1,963,459</b>	1,881,470
	<b>3,606,841</b>	3,568,360

## 9. Long-term liabilities (continued)

Non-cash interest expenses included in program expenses using the effective interest rate method are as follows:

	2011	2010
	\$	\$
Scholarship program	<b>143,642</b>	90,805
Fellowship program	<b>47,960</b>	45,169
	<b>191,602</b>	135,974

## 10. Net assets restricted for endowment purposes

In March 2002, the Foundation entered into a funding agreement with the federal government whereby the latter provided an endowment of \$125 million to the Foundation for the purpose of establishing the Advanced Research in Humanities and Human Sciences Fund (the "Fund"). As per the agreement, the endowment bears no interest and must be capitalized in perpetuity. Only the income derived from the endowment can be used for the purposes of the Foundation. All revenues earned are reported in the statement of revenues and expenses of the Foundation.

In the event of a default by the Foundation, the government may terminate the agreement and require the Foundation to repay the funds not otherwise committed, in accordance with the agreement.

## 11. Internally restricted net assets

The Foundation's Board of Directors placed internal restrictions on a portion of the excess of revenues over expenses for the year. An annual amount of \$1,875,000 is restricted each year and is capitalized to ensure the protection of the endowment as described in note 4.

## 12. Unrestricted net assets

The unrestricted net assets represent the cumulative excess of revenues over expenses remaining after the endowment, net assets invested in property and equipment, and all internally restricted funds have been set aside. These assets are comprised of two separate funds: the cumulative growth of the Fund and the Private Donations Fund. The cumulative growth of the Fund, which is an instrument the Foundation uses to effectively meet its long-term growth objectives and to support its operations as set out in note 4, consists of two subcategories: the general growth fund and the contingency fund. In April 2011, the Board of Directors approved the creation of a contingency fund which will be used to balance the operating budget when interest income is lower than expected. The Private Donations Fund, which is not subject to the funding agreement, consists of unrestricted private donations received by the Foundation.

	2011	2010
	\$	\$
Cumulative growth of the Fund		
General growth fund	<b>7,340,080</b>	9,940,834
Contingency fund	<b>1,033,568</b>	-
Private Donations Fund	<b>556,047</b>	557,058
<b>Total unrestricted net assets</b>	<b>8,929,695</b>	10,497,892

## 13. Interest rate risk

The Foundation's exposure to interest rate risk is as follows:

Cash and cash equivalents	Floating rate
Short-term investments	Floating rate
Investment in marketable securities	Fixed rates ranging from 1.75% to 7.40%
Interest receivable, other receivables and all liabilities	Non-interest bearing

## 14. Credit risk

The Foundation invests in major government and corporate short-term and fixed income securities according to established policies. The Investment Committee monitors these investments for credit risk. Management believes that there is no significant credit risk as at August 31, 2011.

## 15. Commitments

- a) In fiscal 2011, the Foundation has awarded 10 Mentors, 4 Fellows and 14 Scholars. In fiscal 2010, the Foundation awarded 10 Mentors, 4 Fellows and 15 Scholars. The maximum amounts committed with respect to travel and meetings are as follows:

	\$
Years ending August 31, 2012	948,174
2013	635,000
2014	310,000
2015	28,000

- b) Future minimum rental payments under operating leases for the next five years are as follows:

	\$
Years ending August 31, 2012	149,316
2013	102,022
2014	7,433
2015	1,442
2016	722

## 16. Schedule of expenses

	2011	2010
	\$	\$
<b>Administration</b>		
Salaries and benefits	<b>127,371</b>	120,420
Rent and occupancy	<b>154,657</b>	151,360
Professional fees	<b>218,275</b>	177,721
Access to Information Act and Privacy Act	<b>1,991</b>	2,722
Communications, meetings and travel	<b>86,778</b>	167,566
Other employee expenses	<b>19,126</b>	22,360
Office expenses	<b>84,269</b>	88,131
Amortization of property and equipment	<b>34,677</b>	35,916
Amortization of intangible assets	<b>2,895</b>	3,138
Bank charges	<b>434</b>	373
	<b>730,473</b>	769,707
<b>Program planning and delivery</b>		
Salaries and benefits	<b>649,278</b>	625,817
Professional fees	-	19,163
Outreach and communications	<b>25,242</b>	26,817
Contractual	<b>17,992</b>	-
Recruitment costs	<b>2,463</b>	-
	<b>694,975</b>	671,797

# Our plans for 2011-2012

We intend to appoint up to fifteen scholars, five fellows and twelve mentors.

We will organize and hold eight Trudeau events and support at least two additional public interaction events.

We will ensure that our investments deliver results, among other things by evaluating the fourth-year funding of Trudeau scholars and by thoroughly reviewing the Fellowship Program.

We will foster the long-term growth of the Foundation, in part by working to secure partnerships with private individuals or corporations to acquire the financial support necessary to increase the Foundation's capacity to support innovation, and in part by pursuing the new strategic initiatives outlined in our strategic plan.

# Corporate information

## Governance

The Members of the Foundation provide general oversight for the Foundation. Their main responsibilities include appointing regular members of the Foundation, naming regular members of the Board of Directors, and hiring external auditors for the Foundation. The advice they share with the directors and the Foundation staff is invaluable, and they help the Foundation expand its network and increase its outreach across Canada and abroad.

The Foundation is also governed by 18 diverse and highly distinguished directors who oversee the \$156 million endowment and an annual operating budget of more than \$6 million. The Board of Directors performs duties similar to the board of any other non-profit corporation. As part of their fiduciary obligations, the Board of Directors and its committees – the Executive Committee, Audit Committee, Finance and Investment Committee, Application and Nomination Review Committee, and Governance Committee – support the president and CEO in strategic decision-making and ensure that competent leadership is in place, that financial and legal responsibilities are carried out effectively, that assets are protected, and that risks are identified and managed appropriately.

### Members of the Corporation

- Patricia E. Bovey, Winnipeg, Manitoba
- Dennis M. Browne, St John's, Newfoundland and Labrador
- James A. Coutts, Toronto, Ontario
- William G. Davis, Toronto, Ontario
- John English, Kitchener, Ontario
- Eileen E. Gillese, Toronto, Ontario
- Ron Graham, Toronto, Ontario
- Roy L. Heenan, Montreal, Quebec (Chair)
- Louise Houle, Montreal, Quebec (Secretary)
- Edward Johnson, Montreal, Quebec
- Marc Lalonde, Montreal, Quebec
- Joseph MacInnis, Toronto, Ontario
- Bruce McNiven, Montreal, Quebec (Treasurer)
- Robert W. Murdoch, Salt Spring Island, British Columbia
- P. Michael Pitfield, Montreal, Quebec
- Roy J. Romanow, Saskatoon, Saskatchewan
- Peter Sahlas, Paris, France
- Alexandre Trudeau, Montreal, Quebec
- Justin Trudeau, Montreal, Quebec

## Auditors

PricewaterhouseCoopers LLP  
1250 René-Lévesque Boulevard West, Suite 2800  
Montreal, Quebec H3B 2G4 Canada

## Staff

### Board of Directors

- Roy L. Heenan,\* Board Chair, Chairman and Founding Partner, Heenan Blaikie LLP
- Michel Bastarache, Counsel, Heenan Blaikie LLP, former Justice of the Supreme Court of Canada
- William G. Davis, Counsel, Torys LLP
- Paul Desmarais Jr., Chairman and Co-Chief Executive Officer, Power Corporation of Canada\*\*
- Alexander Himelfarb, Director, Glendon School of Public & International Affairs, York University
- Chaviva Hošek,\* President and Chief Executive Officer, Canadian Institute for Advanced Research
- Edward Johnson,\*\*\* Senior Vice-President, General Counsel and Secretary, Power Corporation of Canada
- Robert Lacroix,\*\* Fellow of the CIRANO; Professor and former Rector, Université de Montréal
- Marc Lalonde, counsel, international commercial arbitration
- Paule Leduc, Corporate Director and former Rector, Université du Québec à Montréal
- L. Jacques Ménard, Chairman, BMO Nesbitt Burns and President, BMO Financial Group, Quebec
- Heather Munroe-Blum, Principal and Vice-Chancellor and senior officer of McGill University
- Patrick Pichette, Senior Vice-President and Chief Financial Officer, Google Inc.
- Marc Renaud, Catédra Convidada, Instituto Universitário de Lisboa, Portugal
- Sean E. Riley, President, St. Francis Xavier University
- Emöke J. E. Szathmáry, President Emeritus, University of Manitoba
- Alexandre Trudeau,\* documentary filmmaker
- Milton K. Wong, Chairman, \*\* Perceptronix Medical Inc.

\* Member of the Executive Committee

\*\* Until April 2011

\*\*\* As of November 2011

The Foundation is managed efficiently and transparently, and both management and staff strive to align with best practices in the sector. The Foundation's organizational structure is lean and flexible. The organization focuses on the delivery of its four core programs and the production cycle is intensive. During the 2010-2011 fiscal year, the Foundation had one part-time and seven full-time staff members. Specific functions, especially in the areas of accounting, communications and information services, continue to be contracted out.

The Foundation staff suggests strategic directions to the Board, administers the day-to-day operations of the Foundation, serves program beneficiaries, works to build up the Trudeau community and promotes the work of the Foundation within the academic community and the wider public.

- Catalina Chew, Administrative Assistant (Communications)
- Élise Comtois, Director of Corporate Services and Public Affairs
- Pierre-Gerlier Forest, President
- Lyne Pelletier, Administrative Assistant (President) (as of July 2011)
- Jennifer Petrela, Program Director – Mentorships, Fellowships, and Public Interaction (as of September 2011)
- Elizabeth Rivera, Administrative Assistant (Programs)
- Josée St-Martin, Program Director – Scholarships
- Mélissa Vincelli, Communications Officer (as of May 2011)

### Additional Team Members

- Émilie Carrier, Administrative Assistant (President) (from September 2010 to March 2011)
- Bettina B. Cenerelli, Program Director – Fellowships, Mentorships and Public Interaction (until August 2011)
- Catherine Masson, Communications Officer (from October 2010 to March 2011)
- John Stocks, Intern, Program Support (summer 2011)

### The Pierre Elliott Trudeau Foundation

1514 Docteur-Penfield Avenue

Montreal, Quebec H3G 1B9 Canada

T. 514-938-0001

F. 514-938-0046

tinfo@trudeaufoundation.ca

www.trudeaufoundation.ca

Twitter: @F\_Trudeau\_F

Facebook: /Fondation-Trudeau-Foundation

